

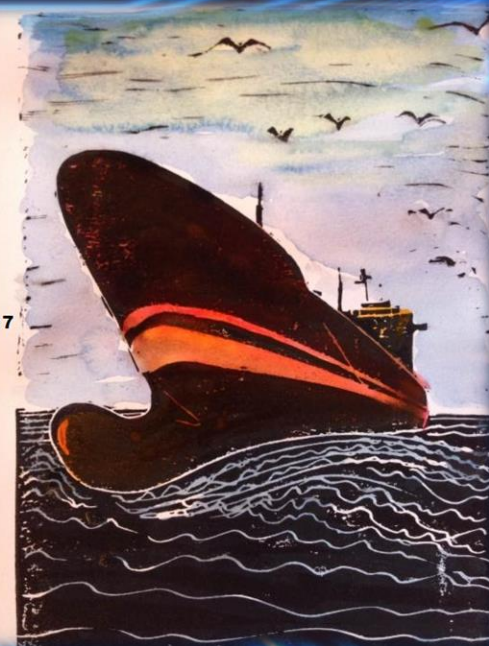
# Maritime Cyber Security

## Cyber Security and Shipping

October 19<sup>th</sup> 2017

**TANKEROperator**

6th Tanker Operator Hamburg conference - October 19, 2017  
People, performance and technology



DNV GL MARITIME ADVISORY

PATRICK ROSSI – CYBER SECURITY SERVICE MANAGER

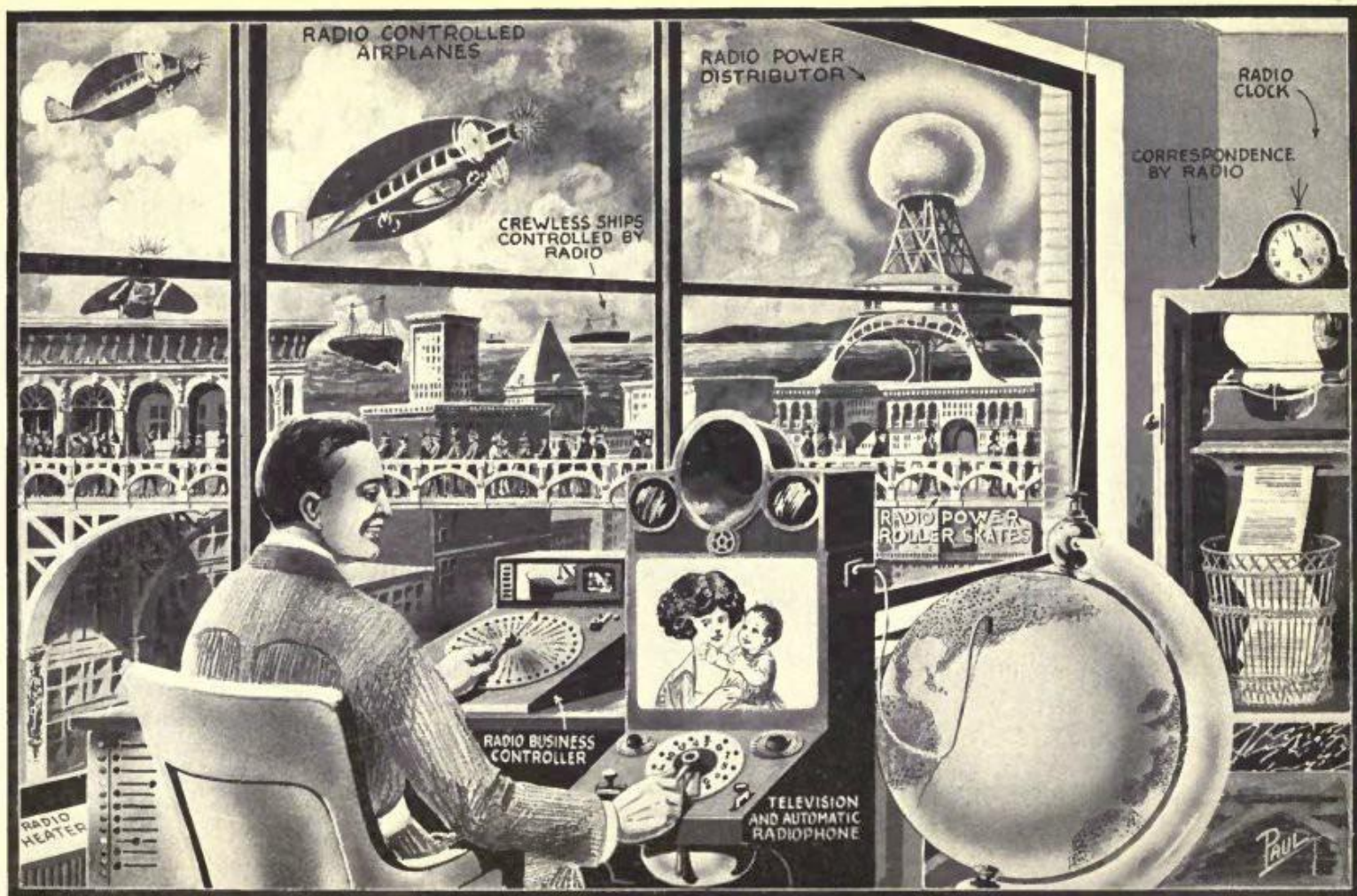


## Pirates 1.0 → 4.0





## Being the early adopter...



Hugo Gernsback (1884-1967) Luxembourgish-American inventor, writer, editor, publisher, best known for publications including the first science fiction magazine.





# WannaCry: Largest ransomware attack to date

## Known affected organisations:

- Spain - Telefonica, power firm Iberdrola, utility provider Gas Natura and more large firms
- USA - FedEx,
- France - Renault,
- Germany - Deutsche Bahn
- Jakarta- Two hospitals
- Russian Interior Ministry
- Britain's National Health Service, Nissan car plant

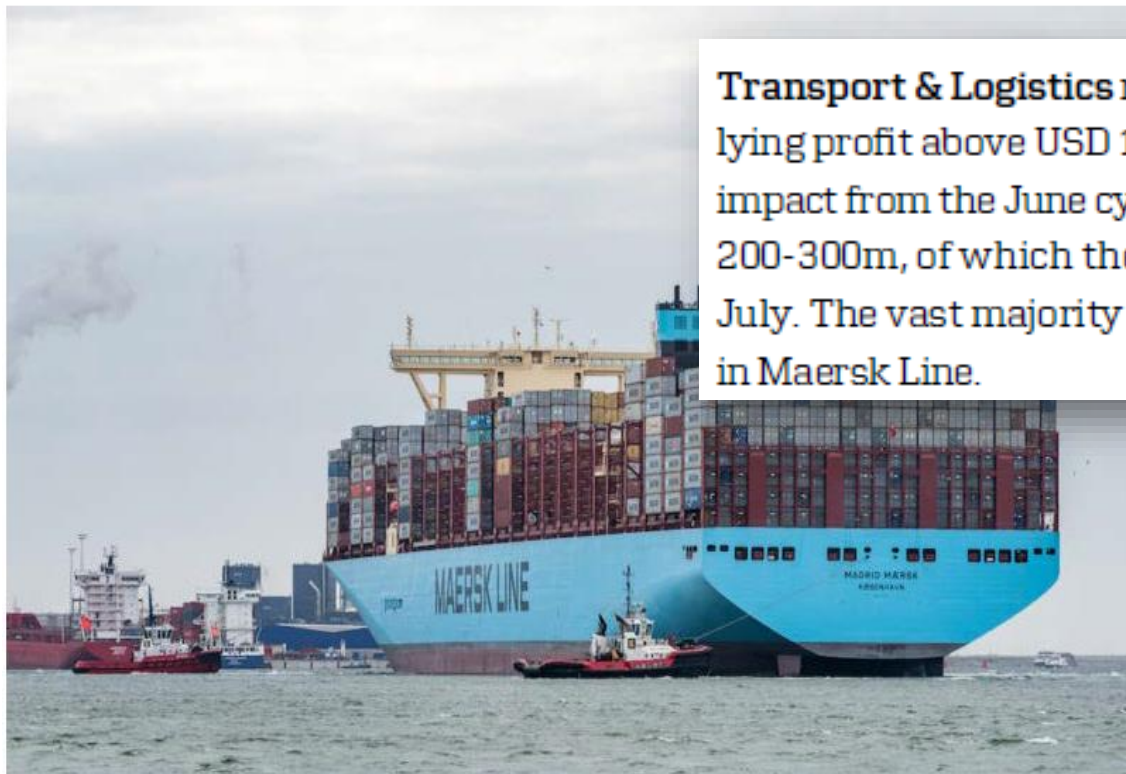


***"The latest count is over 200,000 victims in at least 150 countries"***  
- Rob Wainwright, Europol Executive Director

## Maritime can also be affected

### Corporate Earnings Show Impacts of NotPetya Cyber Attack

August 2, 2017 by Reuters



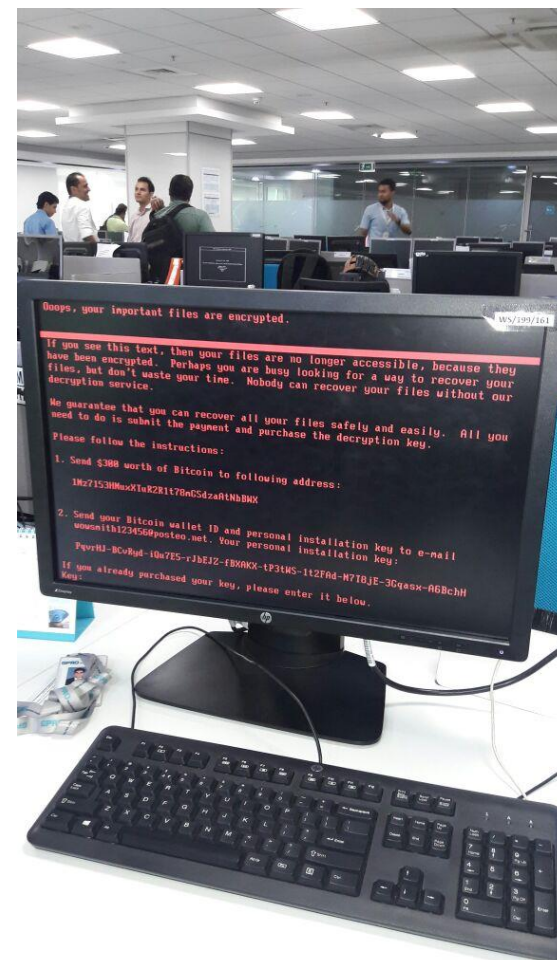
**Transport & Logistics** reiterates the expectation of an underlying profit above USD 1bn, despite expected negative result impact from the June cyber-attack estimated at a level of USD 200-300m, of which the majority relates to lost revenue in July. The vast majority of the impact of the cyber-attack was in Maersk Line.





## NotPETYA: Heavily impacting maritime industry players

- Arrived via an update to an accounting system in Ukraine (ME Doc)
- Spread like a worm from an infected machine
- Exploited Windows SMB vulnerability (aka EternalBlue), fix by Microsoft was released on March 14<sup>th</sup> ([MS17-010](#))
- Spreads into the local network using exploits like Eternal Blue and tools like PsExec and WMIC
- Encrypts MFT (Master File Tree) tables for NTFS partitions
- Overwrites the MBR (Master Boot Record) with a custom bootloader
- Shows a ransom note demanding USD 300, same bitcoin wallet
- Prevents victims from booting their computer



**"Big hack at [Maersk](#) puts Rotterdam's container terminal flat"**

David Bremmer and Leon van Heel, AD, NL

# NotPETYA: Heavily impacting maritime industry players

- Arrived via an update to an accounting system in Ukraine (ME Doc)
- Spread like a worm from an infected machine
- Exploited Windows SMB vulnerability (aka EternalBlue), fix by Microsoft was released on March 14 (MS17-010)

Software Configuration management ?

Software Patch management ?

- Spreads into the local network using exploits like Eternal Blue and tools like PsExec and WMIC

Obsolescence management ?

- Encrypts MFT (Master File Table) and other partitions
- Overwrites the FDK (Master Boot Record) with a custom bootloader

Integrated Software Dependent Systems (ISDS)

- Shows a ransom wallet
- Prevents victims

"Big hack"



terminal flat" in Heel, AD, NL



# On board Cyber Security inspections



Surveyors find viruses on-board during routine inspections...



## Transparency VS Awareness...

*"There are two types of companies in the world: those that know they've been hacked, and those that don't".*



*Misha Glenny, British journalist who specialises in cybersecurity*

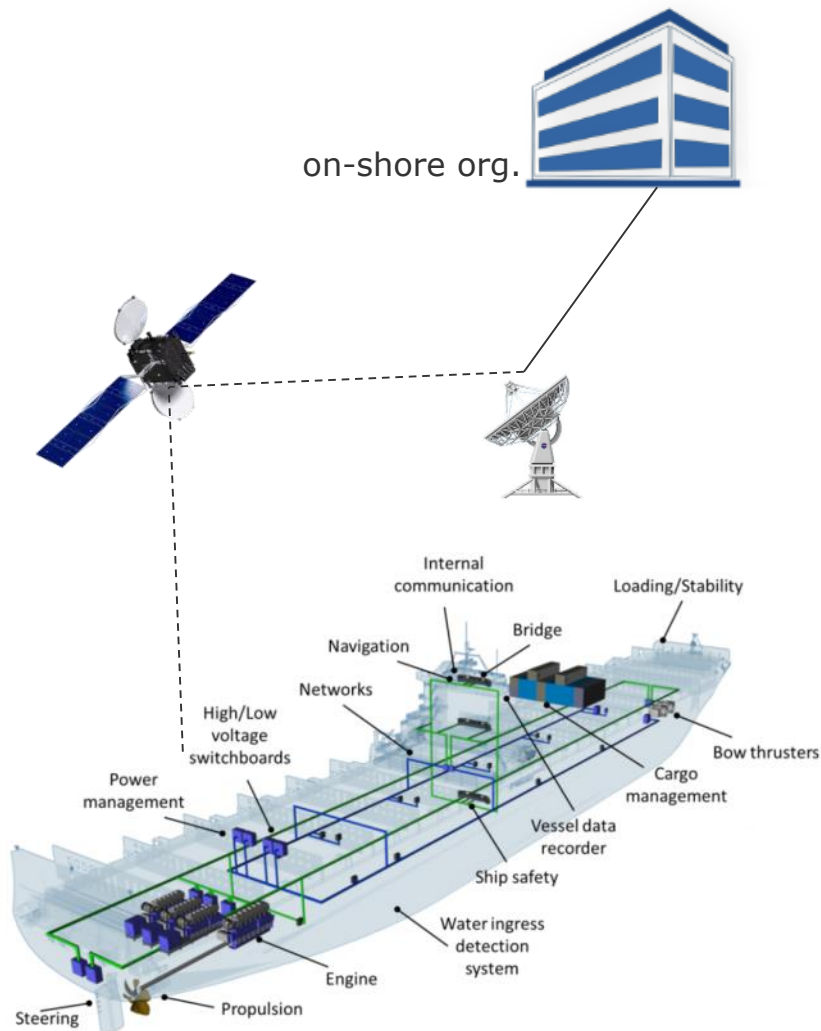
Cyber security incidents are more common than officially admitted..





# Fast changing trends **Why?**

# Safety in shipping today heavily depends on cyber systems



## Information Technology (IT)

- IT networks
- E-mail
- Administration, accounts, crew lists, ...
- Planned Maintenance
- Spares management and requisitioning
- Electronic manuals
- Electronic certificates
- Permits to work
- Charter party, notice of readiness, bill of lading...

### At risk:

Mainly  
finance  
and  
reputation

## Operation Technology (OT)

- PLCs
- SCADA
- On-board measurement and control
- ECDIS
- GPS
- Remote support for engines
- Data loggers
- Engine & Cargo control
- Dynamic positioning, ...

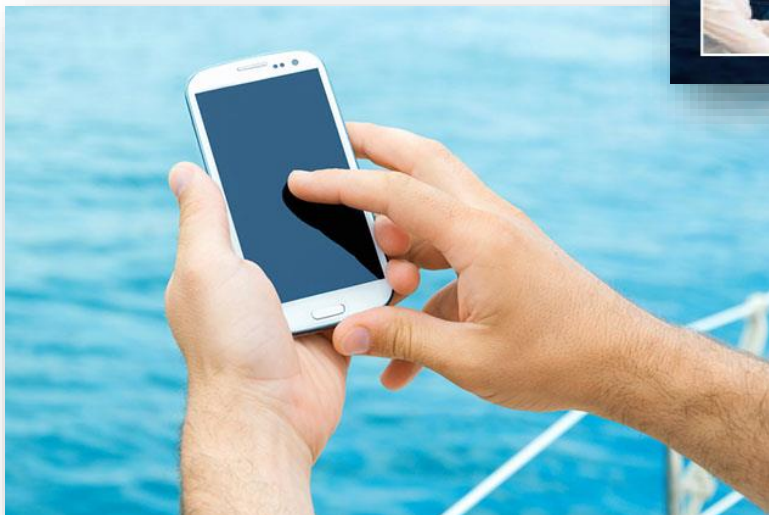
### At risk:

Life,  
property  
and  
environment  
+  
all of the  
above



# The future holds more...

## Digital wearables for crew

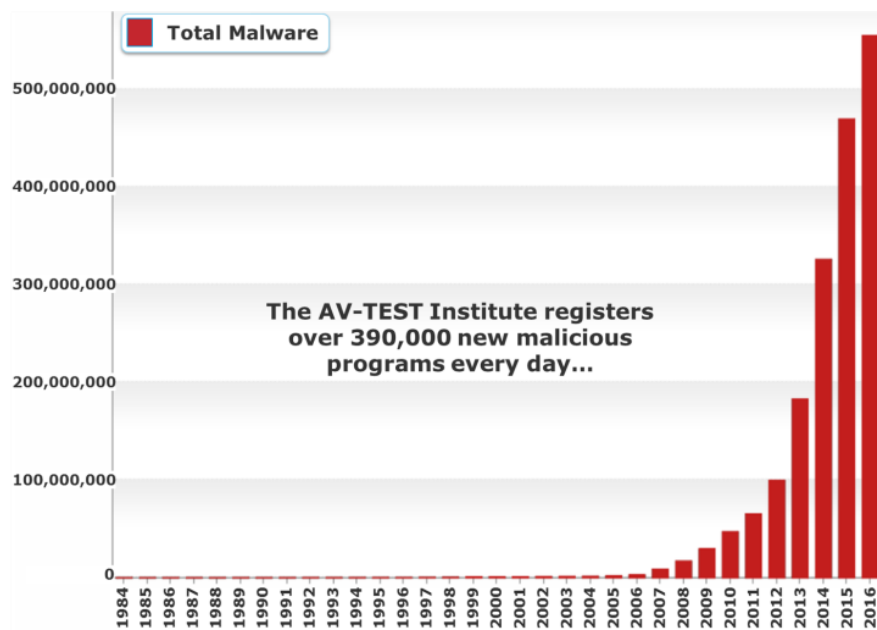


Crew members receive relevant alerts and notifications on their mobile devices in real time. The same data is available to the company's shore-based staff.

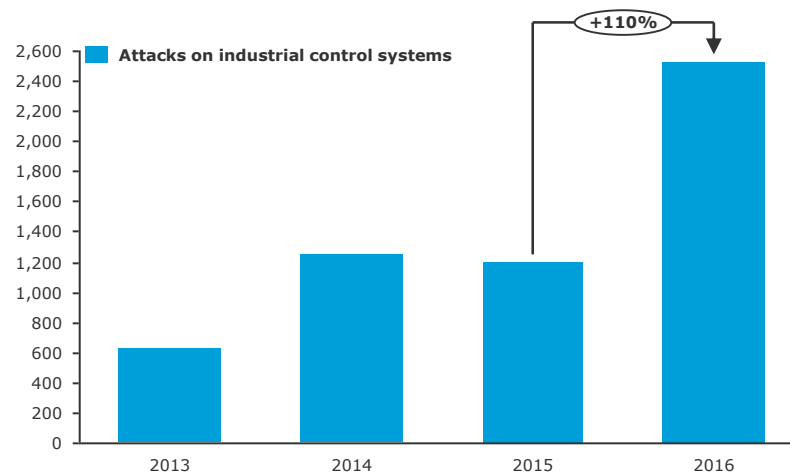
Increasing number of interfacing devices

# Cyber security may not be at the top of every fleet managers agenda, but it is probable to climb as issues migrate to OT world

## Information technology (IT)



## Operational technology (OT)



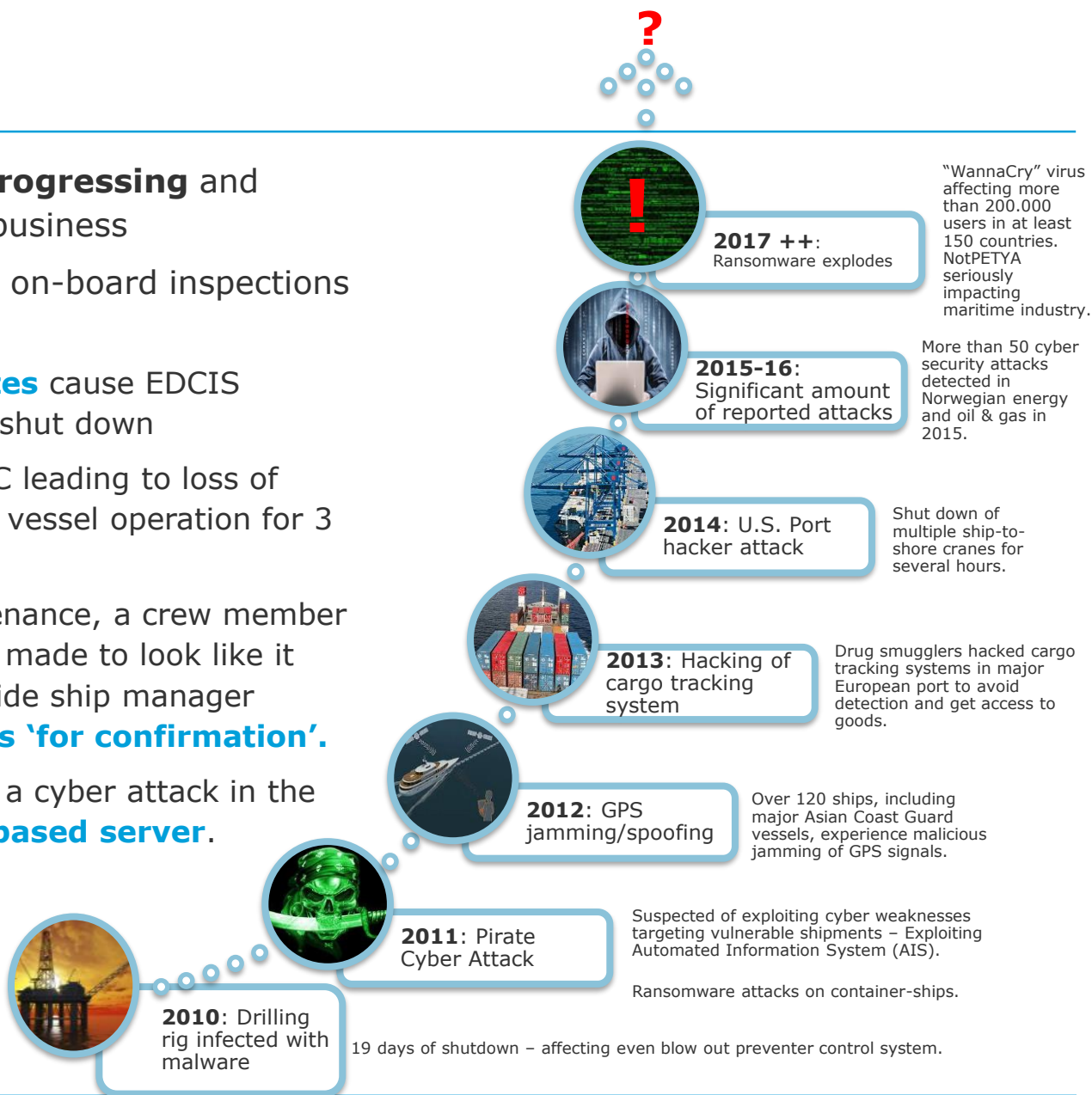
Source: AV-TEST Institute, Germany & IBM Managed Security Services

OT: Operational Technology such as Industrial Control Systems, SCADA, PLCs, Sensors

SCADA : Supervisory Control and Data Acquisition (Operator control and monitoring systems)

# Trends

- Cyber security **threats are progressing** and becoming a part of our daily business
- Some examples from DNV GL on-board inspections and work with clients:
  - Infected **ECDIS chart updates** cause EDCIS systems of 2 bulk carriers to shut down
  - **Ransomware** on master's PC leading to loss of main switchboard and loss of vessel operation for 3 days.
  - While ongoing routine maintenance, a crew member of a vessel received an email made to look like it was coming from the shore side ship manager asking for system **passwords 'for confirmation'**.
  - A shipping company suffered a cyber attack in the office directed at the **shore-based server**. With corrupted data also on **vessel** as consequence.





# National developments

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- Development of maritime regulations since Sept 2016
- Require incident reporting since Jan 2017
- Draft navigation and vessel inspection circular NVIC 05-17 (hearing)



- Recommendations on maritime cyber security from Sept 2016



- Norwegian Maritime Authorities' report "Digital vulnerabilities in the maritime sector" by DNV GL from April 2015



- Dutch Data Processing and Cybersecurity Notification Obligation Act, since Jan 2017



- Development of Japanese guideline for cyber security applicable to maritime assets supported by DNV GL since 2016



- IT-Sicherheitsgesetz from June 2015 – includes ports but not ships

# IMO and EU regulations



- Directive (EU)2016/1148 concerning measures for a high common level of security of network and information systems across the Union from May 2016
  - includes ports but not vessels
- Regulation (EU) 2016/679 - **General Data Protection Regulation (GDPR)** apply from May 2018
  - includes ships



- MSC/FAL.1/Circ.3 - Guidelines On Maritime Cyber Risk Management
  - Mandatory character
- MSC 98 adopted resolution MSC.428(98) on *Maritime cyber risk management in safety management systems*
  - MSC.428(98) encourages Administrations to ensure that cyber risks are appropriately addressed in safety management systems, **no later than the first annual verification of the company's Document of Compliance after 1 January 2021.**

# DNV GL Cyber Security ISM audit checklist drafting

## ■ Fit For Purpose Audit checklist

### Check list categories (draft):

- Organization of cyber security
- Policies and Procedures
- Cyber security risk management
- Training and awareness
- Physical security and access control
- Network security

DNV GL

**Focus Area: Cyber Security Risk**

This protocol has been developed to support in the focus based auditing process having the focus on measures and procedures for managing Cyber Security Risks.

ISM Audit question	Examples and explanations	Company/Ship	Finding	Action
<b>Organization of cyber security</b>				
Does the top management demonstrate leadership and commitment with respect to cyber security?	Management should demonstrate leadership; examples are: assignment of adequate resources, identification of responsibilities	C		
Have cyber security objectives been determined and are plans how to achieve these objectives defined?	Example objectives could be: - Decrease in incidents - Increase of reporting by x% - Training of x% of crew by target date	C/S		
Are cyber security measures included in the SMS?		C/S		
Do management reviews include cyber security risks (through evaluating the cyber security objectives, KPIs, audits etc.)?		C		
Are there any screenings of employees / crew members before employment?	(for example HR could investigate if an employee has a history of cyber-crime)	C		
Is there any disciplinary process in place to handle cyber security breaches?		C		
<b>Policies and Procedures</b>				
Has a (general) cyber security policy been established? How are crew members aware of its content?	Policies should not only be written but communicated (i.e. what, when, with whom, from whom). Awareness of these policies should also be assessed.	C/S		
Is there a policy for allowing 3rd parties or vendor visits/work assignments?	Vendors or other 3 <sup>rd</sup> parties should operate within an agreed scope (for example changes should not be made without prior approval and description of changes, usage of personal storage devices, access to certain areas and systems, etc.)	C/S		
Is there an incident management procedure in place? o Detection of incidents/events through e.g. traffic monitoring o Evaluation of incidents/events for appropriate further actions o Response to incidents/events, e.g. containment and eradication o Incident reporting procedures (incl. lessons learnt) o Routine drills		C/S		
Is there a backup-policy implemented for key systems?	Backup elements should be identified (execution files/apps, configuration files, history data, etc.).  Backups should be kept in restricted areas, different from the location where the live data is stored.	C/S		

Ver. 1      Dater: 2017-09-05

ISM Audit question

Examples and explanations

Company/  
Ship

Finding

Action



# Countering Cyber risks is not that mysterious

The ship management industry already addresses risks throughout the dimensions of People, Process & Technology.

**Cyber Security risks are also managed through these:**

## People

- **Cyber Hygiene**
- Training & Awareness
- Professional skills & qualifications
- **Written procedures**
- Authorization control
- **Physical Security**

## Process

- Management Systems
- **Policies, Procedures**
- Handling of Vendor/Third parties
- **Drills** & Audit regimes

## Technology

- Antivirus
- Firewalls
- Intrusion detection systems
- **SW update, Patches**
- Test
  - Functional testing
  - Vulnerability Scanning
  - **Penetration test**



# Cyber Sec on-board inspections

## What findings?

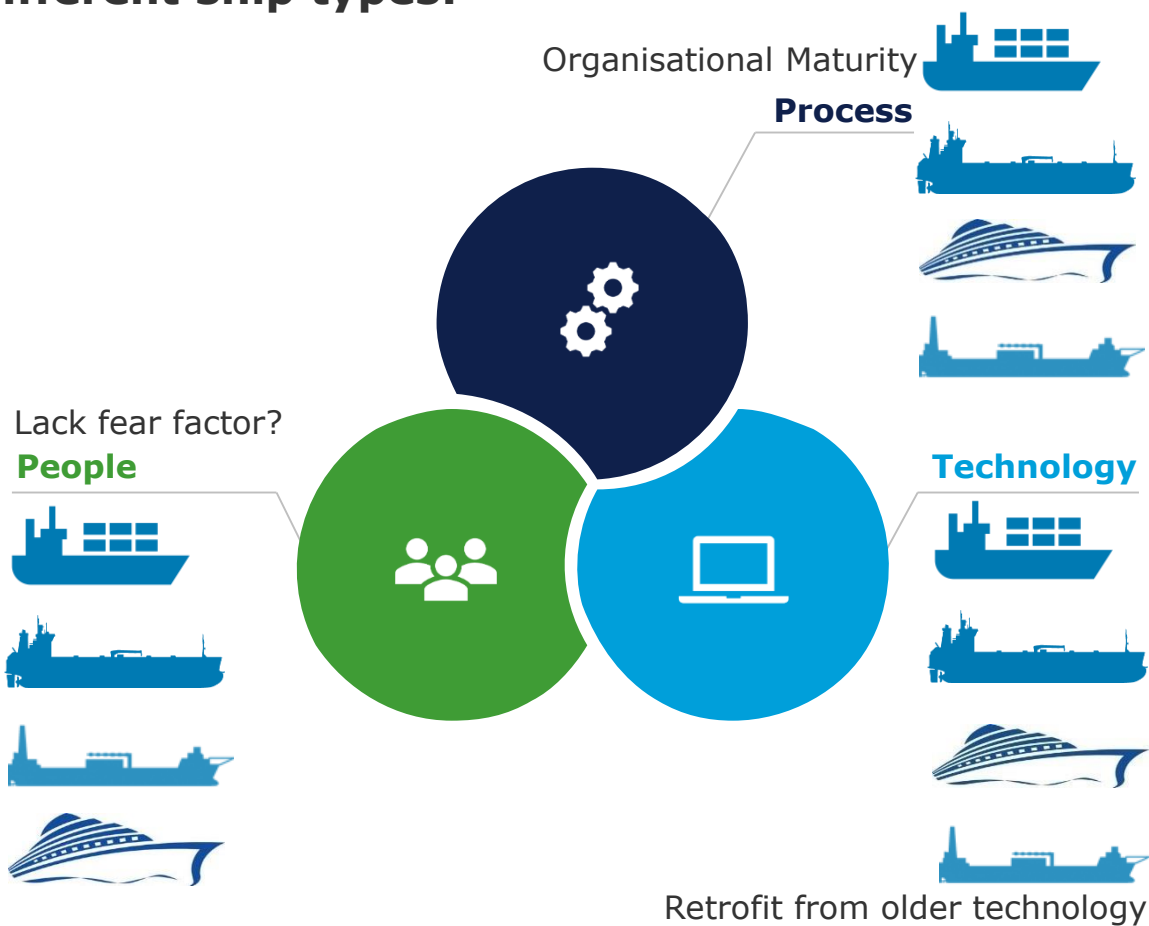
# On board verification tests and inspections

## Categories of findings on different ship types:



### ■ People, Process, Technology

- Passenger, Container, Tanker, Offshore production unit



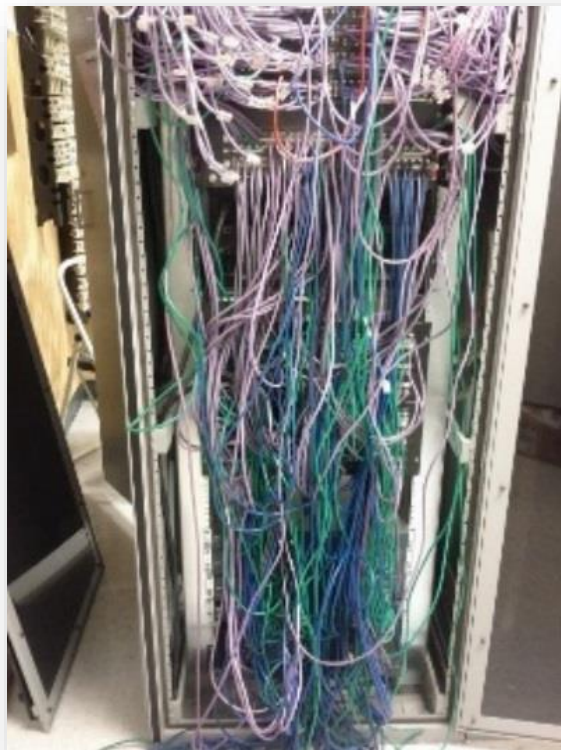


# Example findings on Passenger, Container, Tanker & Offshore production units

## ■ Network Security



Are firewalls  
used according  
to policy?



- Firewall mounted in engine performance monitoring cabinet, but not connected



## Example findings (cont.)



### ■ Network Security



Are anti-virus  
used according  
to policy?



- No Anti-virus on "island-mode" workstations



- Skype installed on tank sounding computer
- Undetected infection of Loading computer

## Example findings (cont.)



- Physical security and access control



Checking  
access control



- No password change policy, passwords pre-set by shore IT
  - Passwords printed on paper and posted on the wall
- Unnecessary Administrator access** on engine performance monitoring PC
- No automatic lock out**, and users stay logged in to workstations, because reporting tasks are so time consuming that they cannot be handled by a single person
- Lack of physical security**, all equipment in scope is accessible
- Weak passwords, e.g. "123"

Password:  
qwerty






## Example findings (cont.)



### ■ Network Security



#### Network Security checks

- Personal use of company network   
  - E-mail (**bypassing corporate filtering**), browsing, and **social networking** on on-board PCs
- 4 **base functions of on-board firewall disabled**, including event-logging & Broadcast storm protection disabled in switches
- Limited alarm and event logging
  - Security products generate alarms, **but there is no central collection or review of events**
- **Lack of Windows patching & hardening**
  - Windows updated only during major upgrades, i.e. **up to 3 years outdated.**
  - Windows installations configured with **standard settings**
  - **Default credentials on networking gear**, e.g. switches, routers
- **15 Anti-virus alarms in a week on sample PC on-board**



## Example findings (cont.)



### ■ Network Security



#### Network Security checks

- Anti-virus installed on all hosts: However, **no scheduled scans**. Last scan in 2014
- **No monitoring/alarming of network load** within Network panel of Alarm server HMI
- Alarm servers running **unused/unnecessary services**
- Adequate malware **protection not installed on HMI PCs** (Alarm monitoring and Engine Performance monitoring)
- Alarm **overflow**: After a certain number, **no further alarms can be received**
- OS security patches ~twice a year (except ship's firewall)
- **Unencrypted e-mail communication**

## Example findings (cont.)



### ■ Policies and Procedures



Checks on  
policies and  
procedures

### ■ No **defined policies** to follow by associated **vendors**/service personnel

– Service provider technician uses own USB stick to print reports from on-board PCs

### ■ Dedicated USB stick for updating ECDIS, however physically not secured and no malware scanning

### ■ Single USB stick policy

– Single USB used to transfer loading condition data to shore via Bridge

– SD card used between camera and on-board workstations

– Gradually all of business network on-board infected

## Example findings (cont.)



### ■ Policies and Procedures

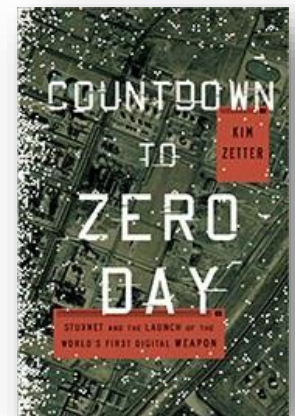


Checks on  
policies and  
procedures

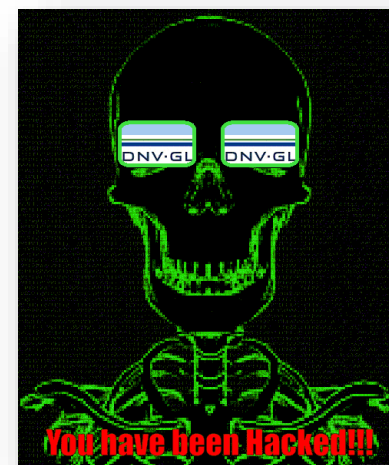
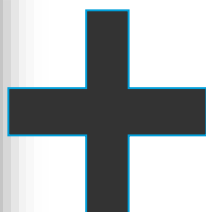
- All data and configuration **backups stored in a single cabinet on-board**
- All backup HDDs **stored in a single rack** (together with all IT servers), and **not transferred to shore**
- IT dept. responsible for comm. networks, but Master is responsible on the vessel
  - **No incident response policy defined.** The Master would contact IT dept.
  - AIS kept on in piracy area despite policy to switch off: **No policy regarding sharing geo-tagged photos**



## Clues from selfies can lead to self inflicted issues...



## On board penetration test demo



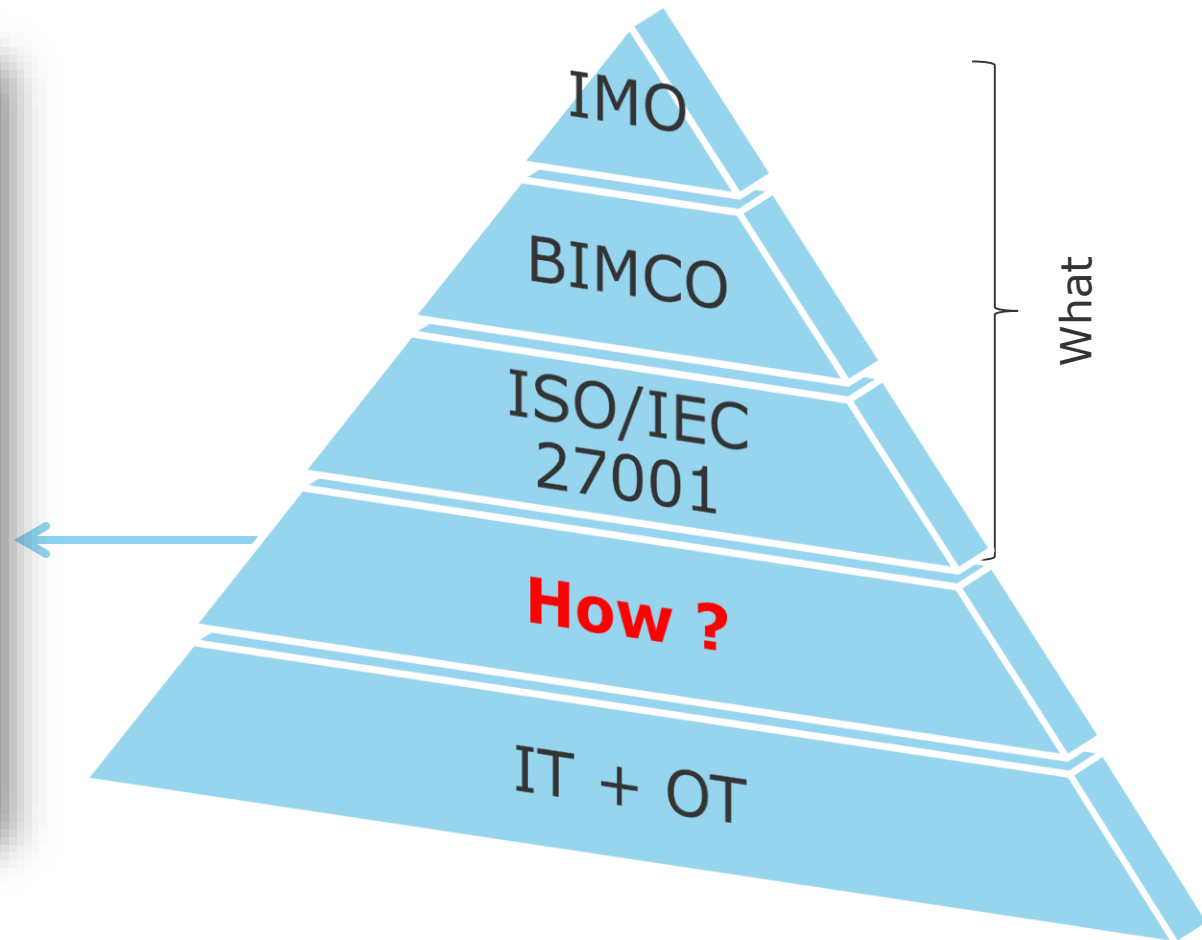
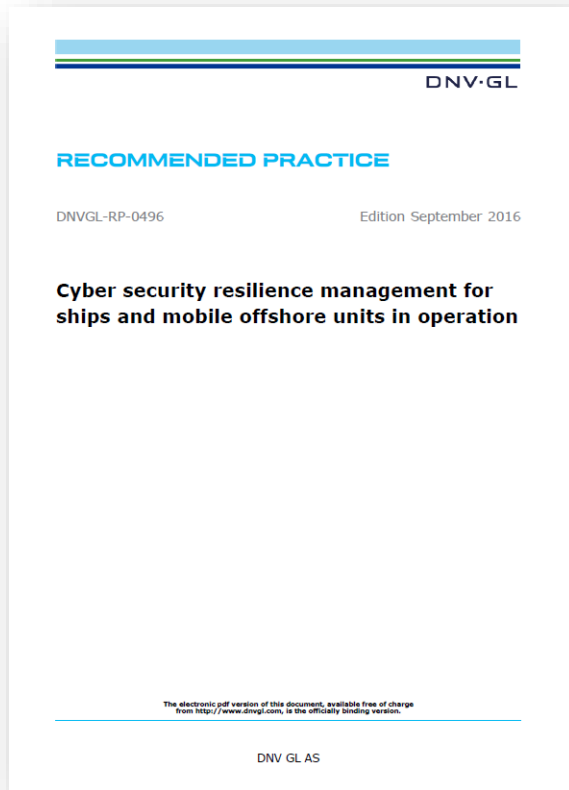




# DNVGL-RP-0496

## Simple steps?

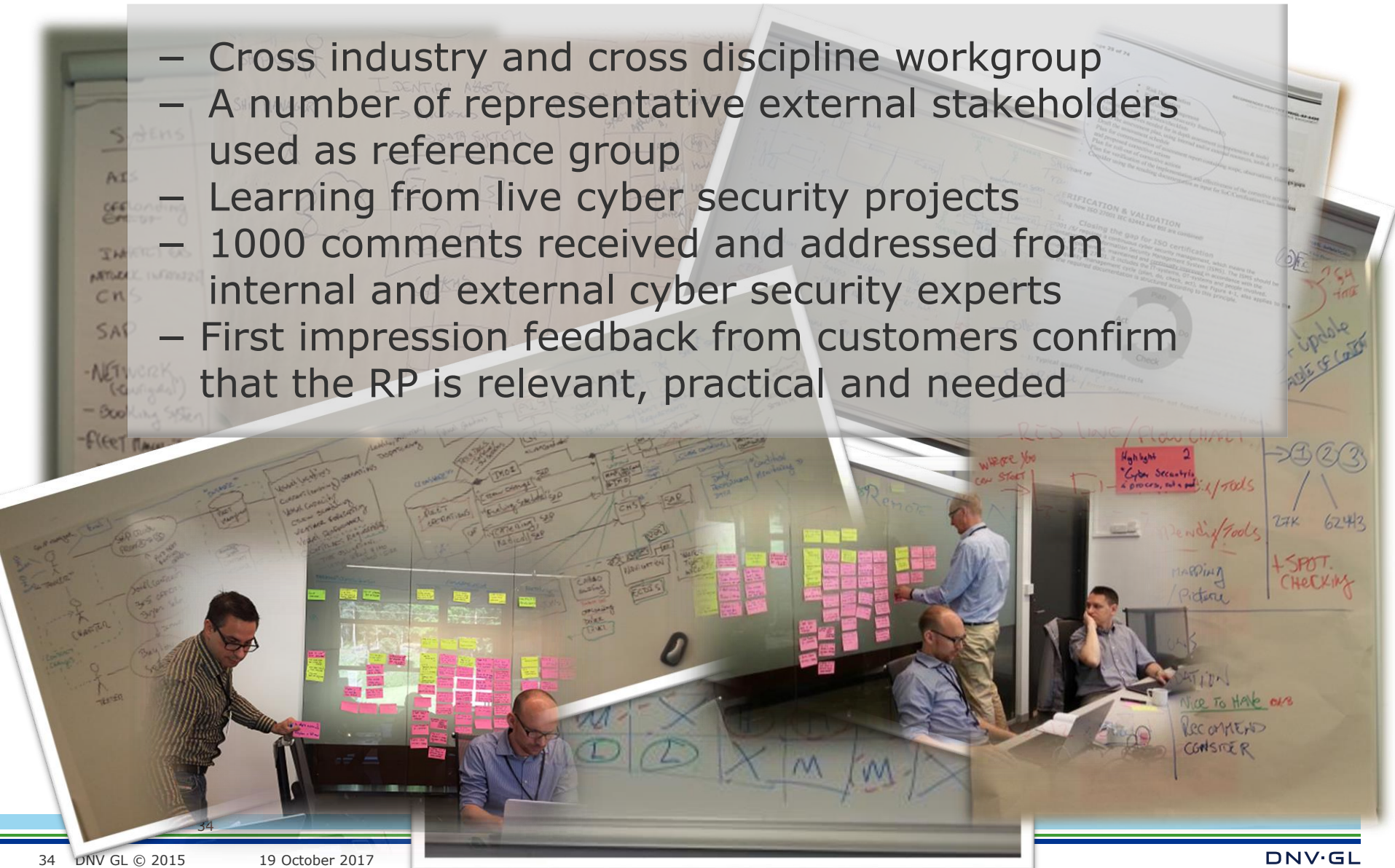
# Industry response: Cyber Security guidance





## RP: 1 4 Iterations with customers from all segments)

- Cross industry and cross discipline workgroup
- A number of representative external stakeholders used as reference group
- Learning from live cyber security projects
- 1000 comments received and addressed from internal and external cyber security experts
- First impression feedback from customers confirm that the RP is relevant, practical and needed







# CYBER SECURITY DNVGL-RP-0496

***“Looks really good,  
best CS guideline out  
there”***

Passenger company

***“We embrace this  
approach, thumbs up  
for the initiative”***

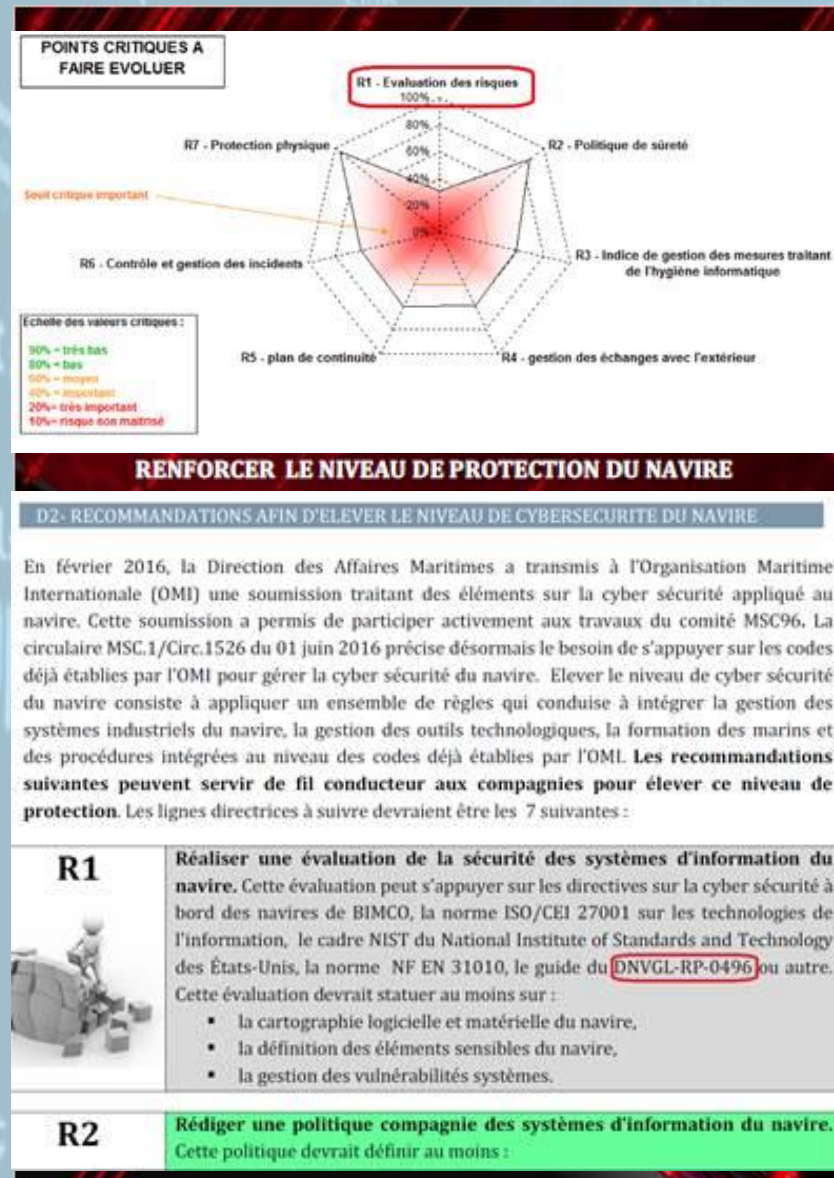
Shipping manager

***“This RP is absolutely  
useful in bridging the  
gap between the IT &  
OT\* worlds”***

Shipping manager

***“Outstanding  
guidance that can be  
easily understood and  
embraced by most  
organizations”***

Flag state



***This RP is a  
comprehensive  
document that  
provides a good  
approach to Cyber  
Security for ICS\*\*  
Shipping manager***

***“This RP makes a lot  
of sense”  
Shipping manager***

***“Generally very good  
approach and  
description of the  
requirements”  
Gov. agency***

***“Good overview of the  
recommended  
process with  
supporting tables,  
examples, checklists  
etc. Overall well  
done!”  
Shipping manager***

# Understanding Cyber Security threats/risks

- Threat Agents come in many flavours



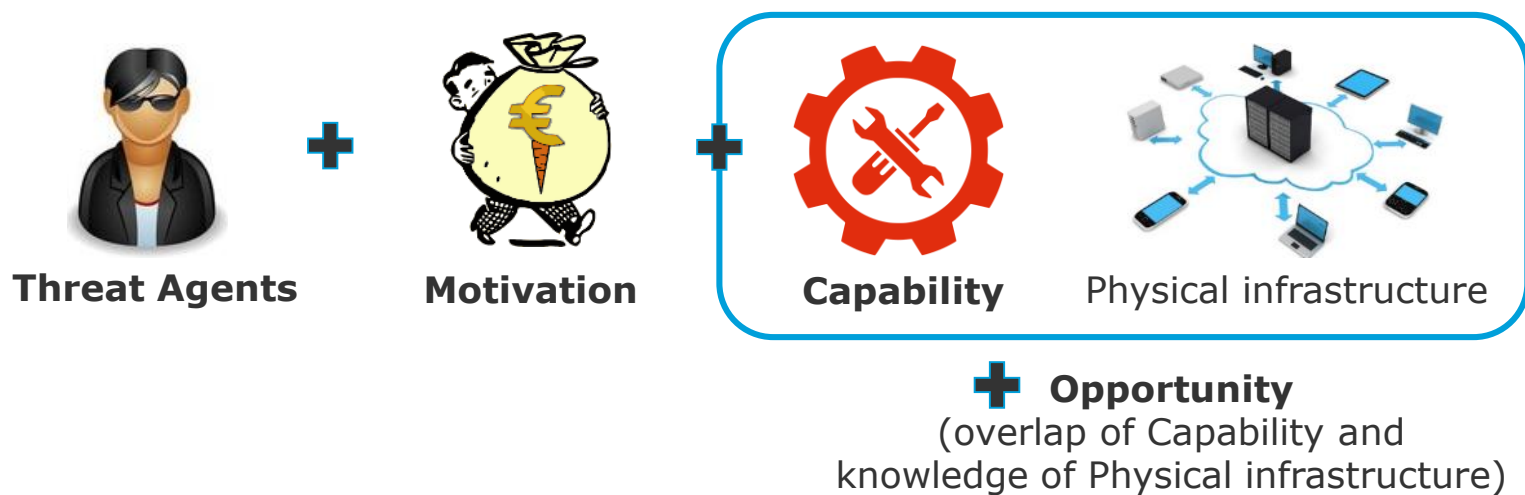
**Threat Agents**





# Understanding Cyber Security threats/risks

- Nuts & Bolts of a threat scenario :





LIKELYHOOD <-?

## Understanding Cyber Security threats/risks

- Identify critical systems
- Rank risks (prioritise)

Remote connection	Physically accessible	Connected and/or integrated	Requiring software updates	Ease of Access
X	-	-	-	Medium
X	-	-	X	High
X	-	X	No effect on Ease of access	High
X	X			High
-	-	X		Medium
-	X	-		Medium
-	X	X		Medium
X	X	X		High
-	-	-	X	Medium
-	-	-	-	Low

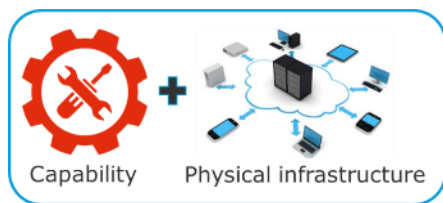
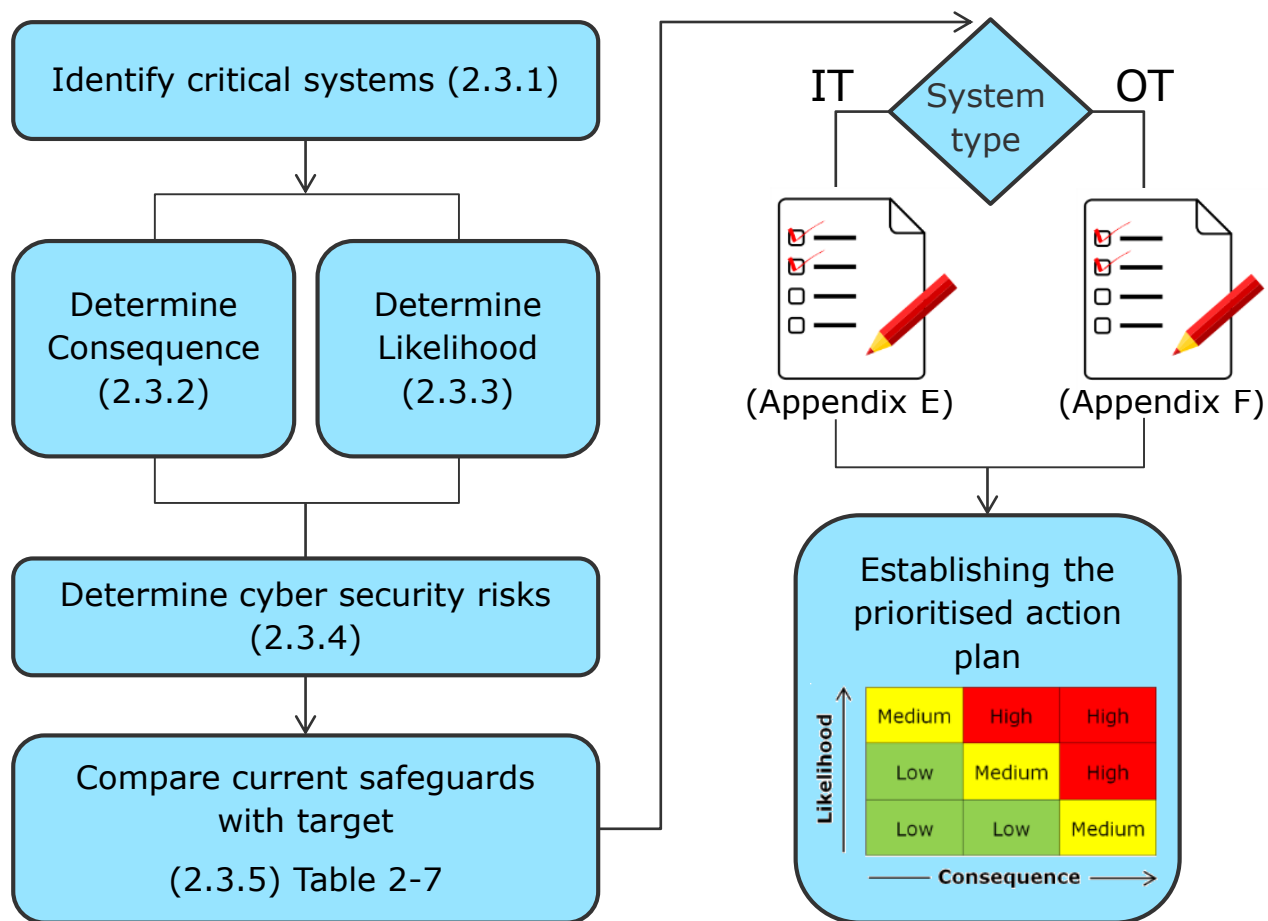


Table 2-4 Example rating of 'ease of access' (**likelyhood**)  
DNVGL-RP-0496 - Cyber security resilience management for ships and mobile offshore units in operation

## DNVGL-RP-0496: Comprehensive, in depth approach



# Compare current safeguards with target

- Assessment results defines the target safeguards based on:

Module 5 - Applications	Safeguard	Requirement	L	M	H
S 5.2 Exchange of data media	S 3.14	Briefing personnel on correct procedures of exchanging data media		x	x
S 5.2 Exchange of data media	S 4.33	Use of a virus scanning program on exchange of data media and during data transfer	x	x	x
S 5.2 Exchange of data media	S 4.35	Pre-dispatch verification of the data to be transferred			x
S 5.3 Groupware	S 3.76	Basic user training on how to use groupware and e-mail			x
S 5.3 Groupware	S 4.199	Avoiding problematic file formats		x	x
S 5.3 Groupware	S 4.357	Secure operation of groupware systems	x	x	x
S 5.3 Groupware	S 4.358	Logging groupware systems		x	x
S 5.3 Groupware	S 5.54	Dealing with unwanted e-mails		x	x
S 5.3 Groupware	S 5.56	Secure operation of a mail server	x	x	x
S 5.3 Groupware	S 5.108	Cryptographic protection of groupware and/or e-mail			x
S 5.3 Groupware	S 5.109	Use of an e-mail scanner on the mail server			x
S 5.4 Web servers	S 2.174	Secure operation of a web server	x	x	x
S 5.4 Web servers	S 2.273	Prompt installation of security-relevant patches and updates	x	x	x
S 5.4 Web servers	S 4.33	Use of a virus scanning program on exchange of data media and during data transfer	x	x	x
S 5.4 Web servers	S 4.78	Careful modifications of configurations	x	x	x
S 5.4 Web servers	S 4.177	Assuring the integrity and authenticity of software packages		x	x
S 5.4 Web servers	S 5.59	Protection against DNS spoofing in authentication mechanisms	x	x	x
S 5.5 Lotus Notes/Domino	S 4.128	Secure operation of the Lotus Notes/Domino environment	x	x	x
S 5.5 Lotus Notes/Domino	S 4.132	Monitoring the Lotus Notes/Domino environment			x
S 5.5 Lotus Notes/Domino	S 4.426	Archiving for the Lotus Notes/Domino environment			x
S 5.5 Lotus Notes/Domino	S 4.427	Security-relevant logging and evaluating for Lotus Notes/Domino			x
S 5.5 Lotus Notes/Domino	S 4.428	Audit of the Lotus Notes/Domino environment			x
S 5.6 Fax servers	S 5.24	Use of a suitable fax cover sheet			x
S 5.6 Fax servers	S 5.25	Using transmission and reception logs	x	x	x
S 5.6 Fax servers	S 5.26	Announcing fax messages via telephone			x
S 5.6 Fax servers	S 5.27	Acknowledging successful fax reception via telephone			x

and

**Table F-4 Requirements for Availability in OT system**

Availability	Restricted data flow and timely response to events and resource availability	L	M	H
SR 5.1	Network segmentation	x	x	x
SR 5.1 RE 1	Physical network segmentation	x	x	x
SR 5.1 RE 2	Independence from non-control system networks	x	x	x
SR 5.1 RE 3	Logical and physical isolation of critical networks	x	x	x
SR 5.2	Zone boundary protection	x	x	x
SR 5.2 RE 1	Deny by default, allow by exception		x	x
SR 5.2 RE 2	Island mode			x
SR 5.3	General purpose person-to-person communication restrictions	x	x	x
SR 5.3 RE 1	Prohibit all general purpose person-to-person communications	x	x	x
SR 5.4	Application partitioning	x	x	x
SR 7.1	Denial of service protection	x	x	x
SR 7.1 RE 1	Manage communication loads		x	x
SR 7.1 RE 2	Limit DoS effects to other systems or networks			x
SR 7.2	Resource management	x	x	x
SR 7.3	Control system back-up	x	x	x
SR 7.3 RE 1	Backup verification		x	x
SR 7.3 RE 2	Backup automation			x
SR 7.4	Control system recovery and reconstitution	x	x	x
SR 7.5	Emergency power		x	x
SR 7.6	Network and security configuration	x	x	x
SR 7.6 RE 1	Machine-readable reporting of current security settings			x
SR 7.7	Least functionality	x	x	x
SR 7.8	Control system component inventory		x	x

**Table F-5 Requirements for Authenticity in OT system**

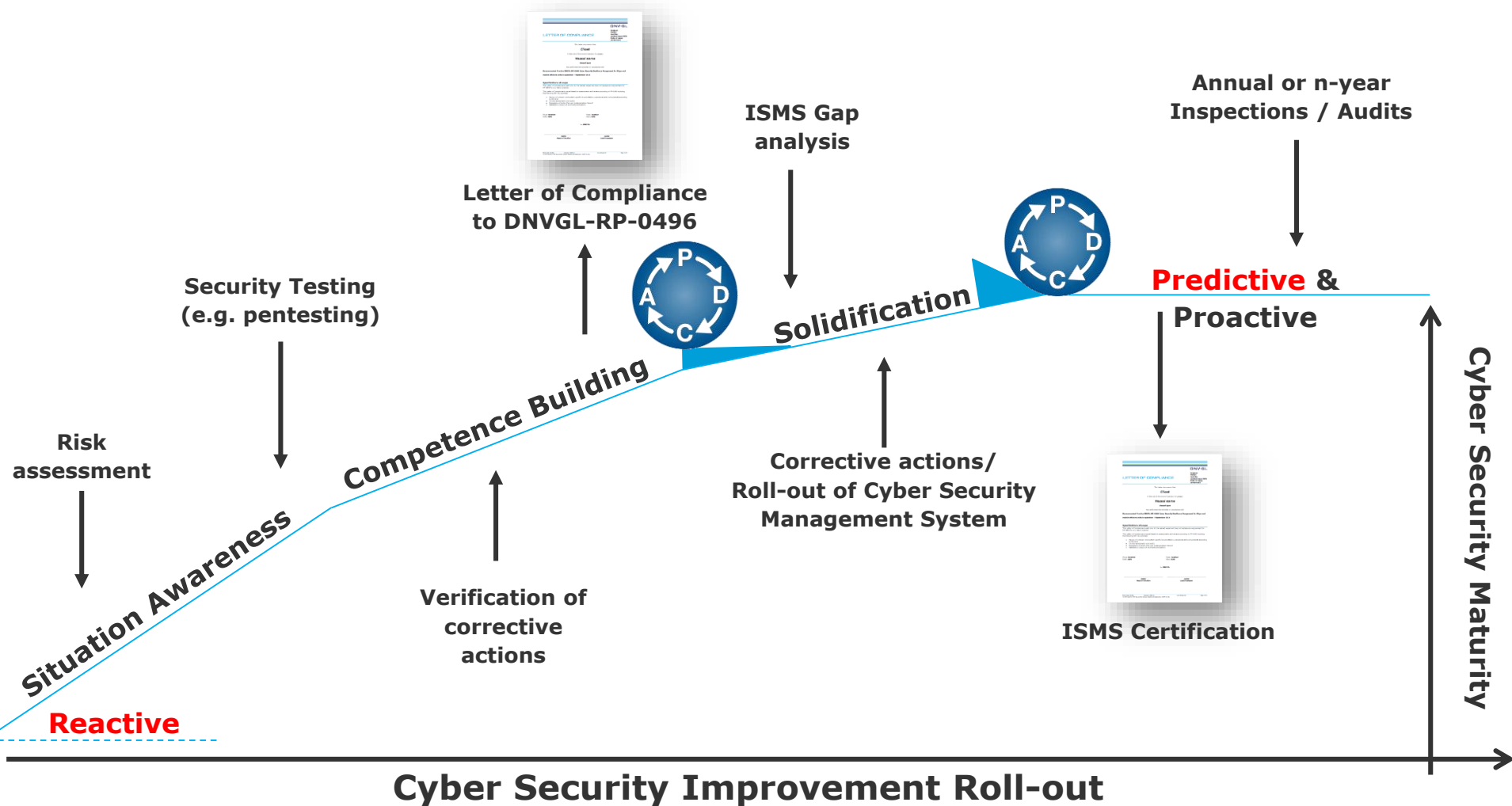
Authenticity	Identification and authentication control and use control	L	M	H
SR 1.1	Human user identification and authentication	x	x	x
SR 1.1 RE 1	Unique identification and authentication			x
SR 1.2	Software process and device identification and authentication		x	x
SR 1.3	Account management	x	x	x
SR 1.4	Identifier management	x	x	x

BSI GS

IEC 62443-3-3



# What to do during the lifecycle of a cyber-enabled vessel?

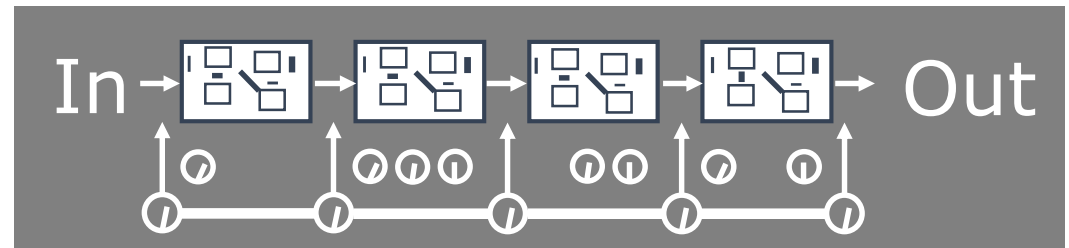




**DNVGL-RP-0496**

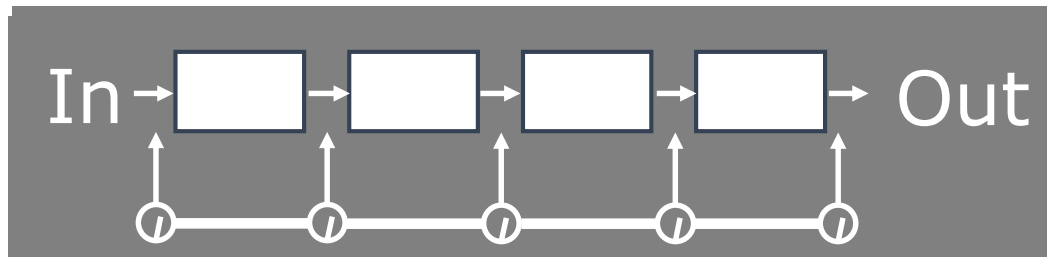
# **Something more 'hands-on'?**

# When welding/repair, a 'crack' is introduced to the vessel structure – how is this crack (risk) controlled?





## When software change is introduced to systems - then what?





# Bridging the Physical and the Cyber domains

---

## Physical

- Risk assessment
- Fire drills
- Permit to work
- Drawings
- Changing slowly
- Easy to test

## Cyber physical

- Threat analysis
- System restore drills
- SW Change management
- Software topology, CMDB
- Changing fast
- Difficult to test

# Bridging the Physical and the Cyber domains

## Physical

- Risk assessment
- Fire drills
- Permit to work
- Drawings
- Changing slowly
- Easy to test

Software has  
to be tracked  
as a

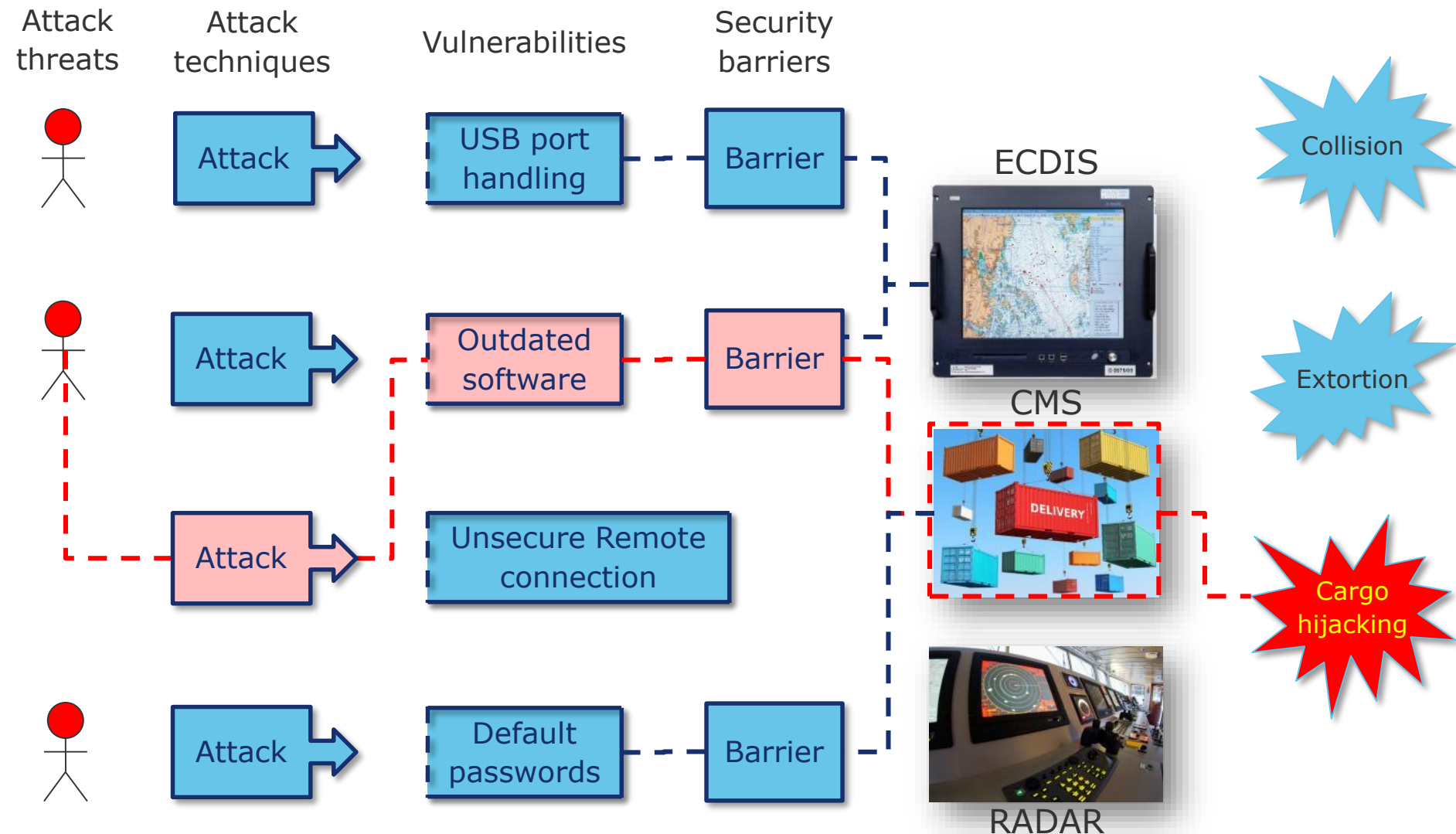
**component**

just like it's  
done in the  
physical world

## Cyber physical

- Threat analysis
- System restore drills
- SW Change management
- Software topology, CMDB
- Changing fast
- Difficult to test

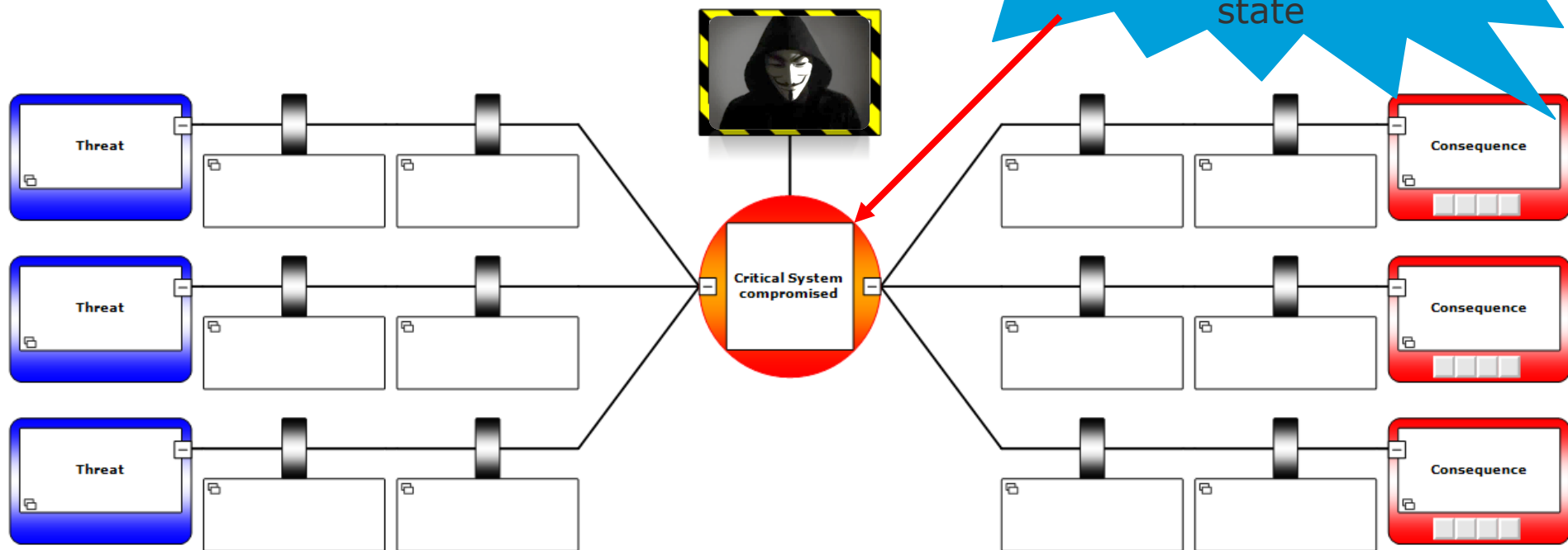
# Understanding cyber attack mechanics: Attacker → Vulnerabilities → Barriers → Consequences



# DNVGL-RP-0496: Graphical understanding of protection barriers

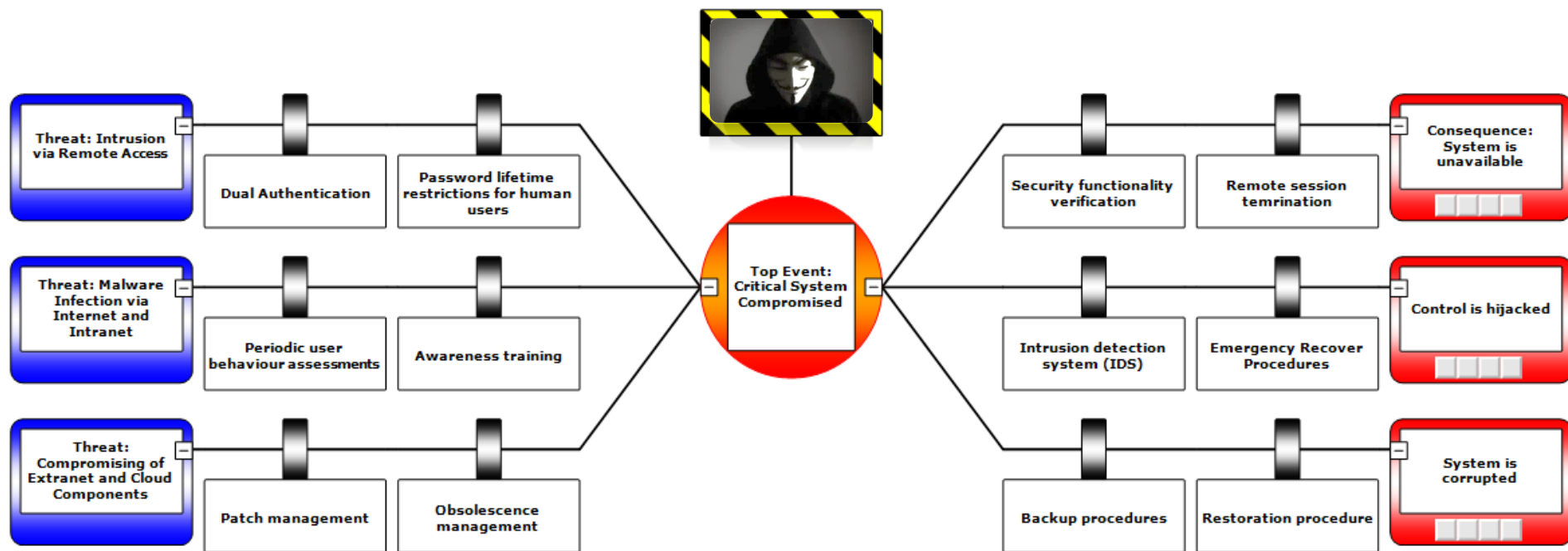
- 2.2.2. Identify threats and consequences
- 2.2.3. Identify incident prevention barriers
- 2.2.4. Identify consequence reduction barriers

First start by defining the undesirable event, i.e. which specific system and unwanted state



# DNVGL-RP-0496: Graphical understanding of protection barriers

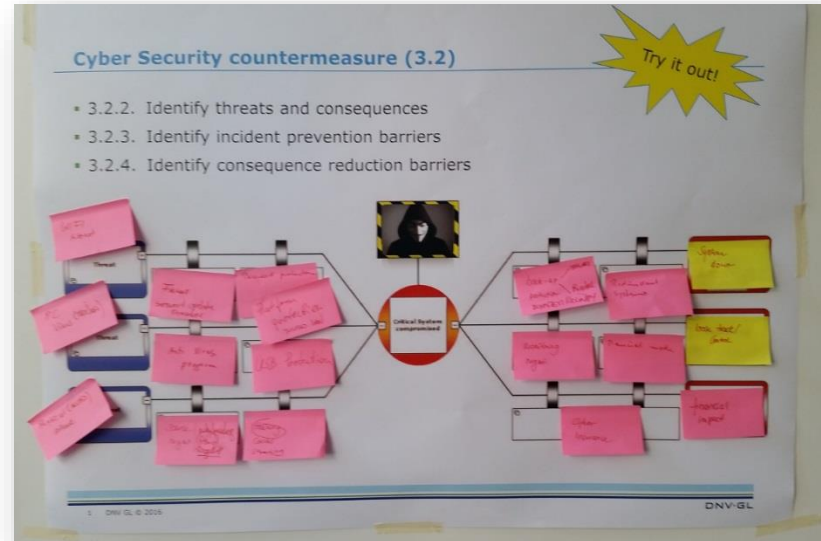
- Leverages existing industry knowledge using Bow-Tie & Barrier management methodologies and transposes this intuitive method to help assess complex attack scenarios





## A bridge between domain knowledge

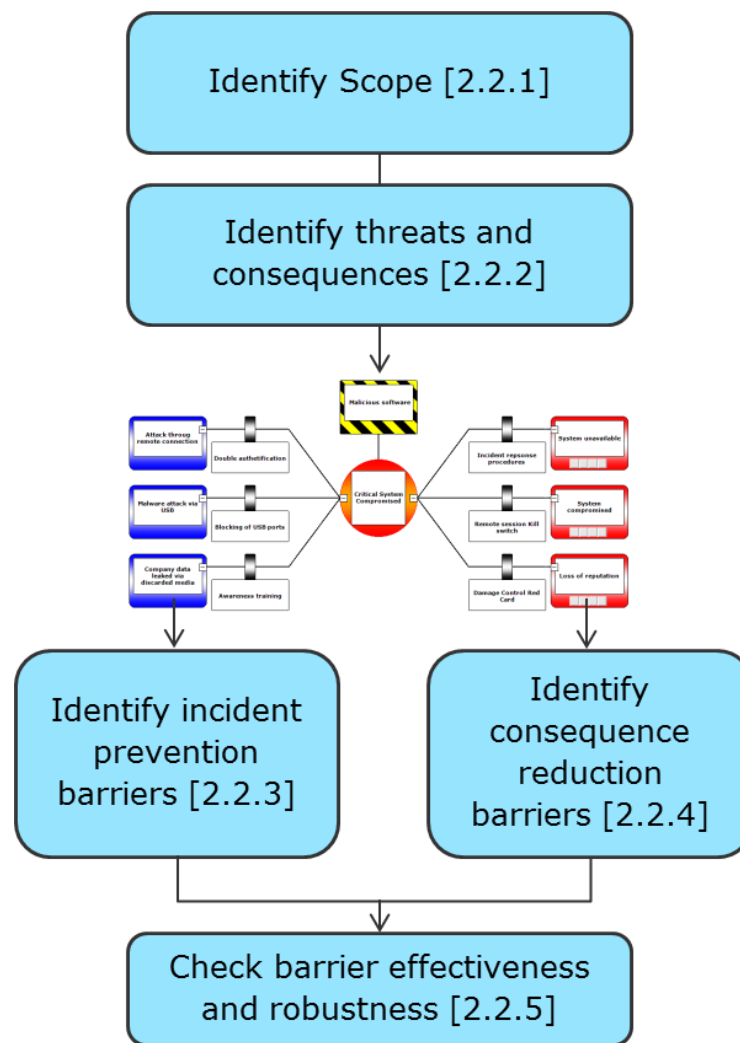
- Use graphical tools for communication with industry language
- Bow-tie barrier management ⇔ Safety



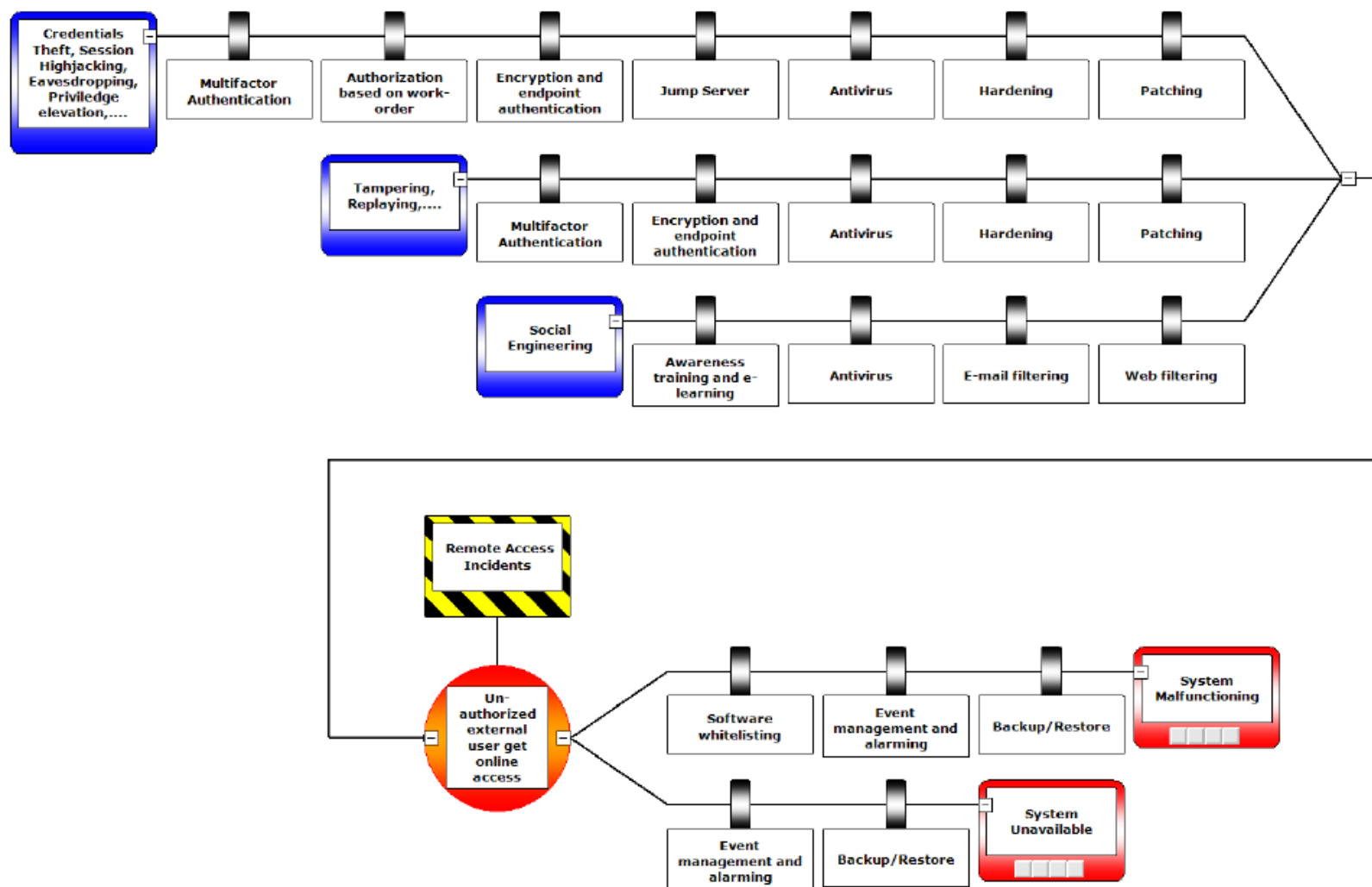
Non IT background people learn how to do it in 10 minutes and realise they know a lot more than they thought

# DNVGL-RP-0496: Graphical understanding of protection barriers

- Cyber Security Bow-Tie barrier management methodology leverages existing industry knowledge and transposes this intuitive method to help assess complex attack scenarios
- Referencing recognised guidance such as DNVGL-RP-0496 §2.2 or §2.3 in company procedures is a sound approach



## Bow-tie example Remote connections (e.g. for Remote maint.)





# Solutions

# The TMSA3 Cyber KPIs



## Market demand for more consideration of cyber risks

- Tanker Management and Self Assessment (TMSA) No. 3, published in April 2017.
  - Includes two new cyber security related chapters
    - Element 7 – Management of Change
    - Element 13 – Maritime Security
  - KPIs and 3<sup>rd</sup> party audits, e.g.:
    - Software management procedure covers all shipboard and shore systems
    - Actively promoting cyber security awareness
    - Policy and procedures include cyber security
  - **Charters** demand TSMA audits of ships.
  - TMSA 3 to be met by **1<sup>st</sup> Jan. 2018**



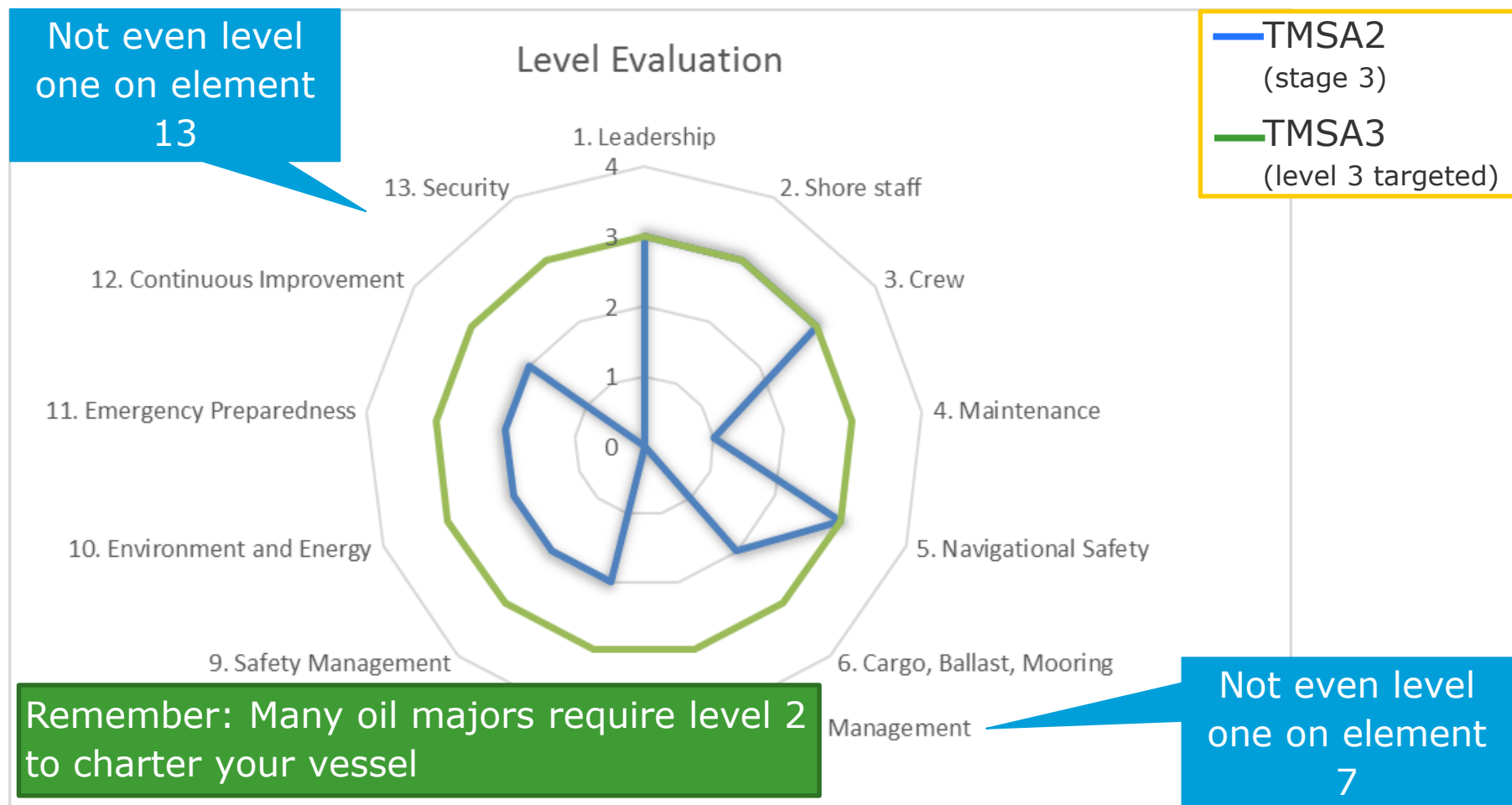
## TMSA3 – 13 elements

Element	Title
1	<b>Leadership</b> and the Safety Management System
2	Recruitment and Management of <b>Shore-Based Personnel</b>
3	Recruitment, Management and Wellbeing of <b>Vessel Personnel</b>
4	Vessel <b>Reliability and Maintenance</b> including Critical Equipment
5	<b>Navigational Safety</b>
6	<b>Cargo</b> , Ballast, Tank Cleaning, Bunkering, <b>Mooring and Anchoring</b> Operations
7	Management of <b>Change</b>
8	<b>Incident</b> Reporting, Investigation and Analysis
9	<b>Safety Management</b>
10	<b>Environmental and Energy</b> Management
11	<b>Emergency Preparedness</b> and Contingency Planning
12	<b>Measurement</b> , Analysis and <b>Improvement</b>
13	Maritime <b>Security</b>



New!

# What happens when you move to TMSA3 – including the new Cyber Security KPIs?



Example: TMSA2 Stage 3 company has “yes” on all TMSA3 KPIs up to Level 2.  
“No” on all new TMSA3 KPIs at levels 3 and 4 **and on all Cyber/Software KPIs.**

## 5 Cyber Security KPIs in Element 7 – Management of Change

1

There is a **documented** procedure for management of change. (7.1.1.)

2

Management of change **identifies** all **documentation** and records that may be **affected** by the change. (7.2.4)

3

A software management procedure **covers** all **shipboard** and shore **systems**. (7.3.3)

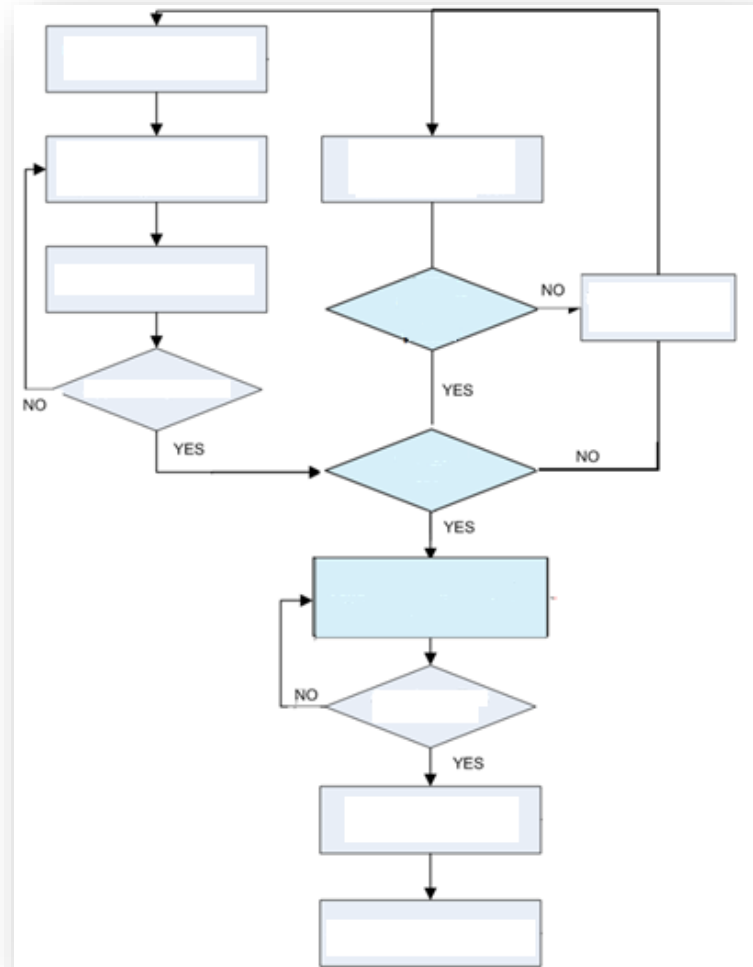
A procedure is in place to ensure that the impact of any proposed **change is assessed**. (7.1.2)

The management of change procedure **clearly defines** the levels of **authority** required for the approval of any changes. (7.1.3)



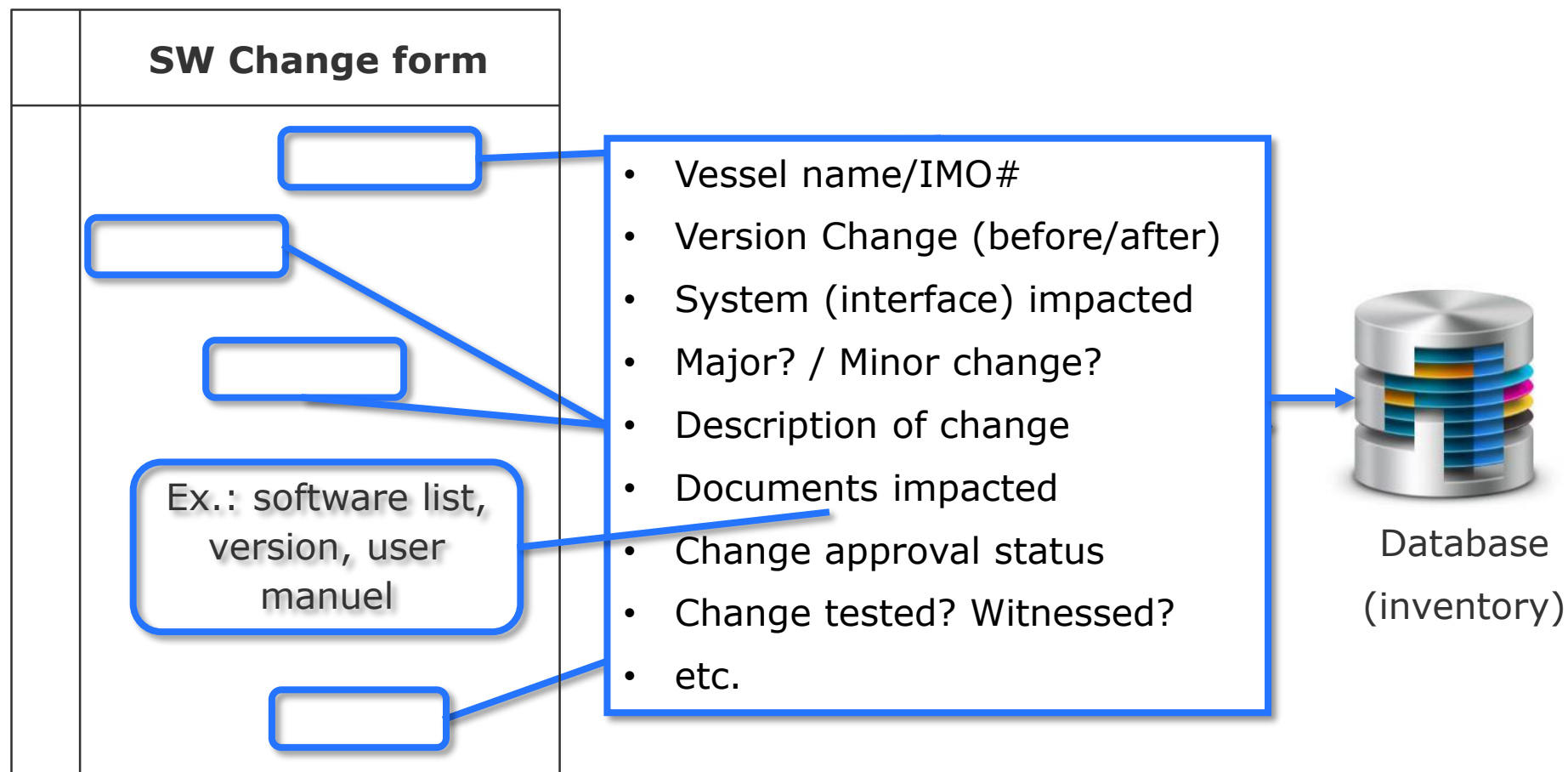
## Software configuration control workflow

- Software changes must be planned and recorded. Example:
  - Software update (Windows, Patch)
  - Firmware update
  - Supplier adds/remove functionality
  - Bug fix, upgrades
- Software changes should be categorised as major or minor changes
- Major changes must be submitted to Configuration Control Board (CCB) for approval/witnessing



**Same as for hot work: SW changes should be approved**

## SW configuration/change tracking system



**Same as for hot work: SW change form should be required**

## 5 Cyber Security KPIs in Element 7 – Management of Change

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There is a documented procedure for management of change. (7.1.1.) ✓

2

Management of change identifies all documentation and records that may be affected by the change. (7.2.4) ✓

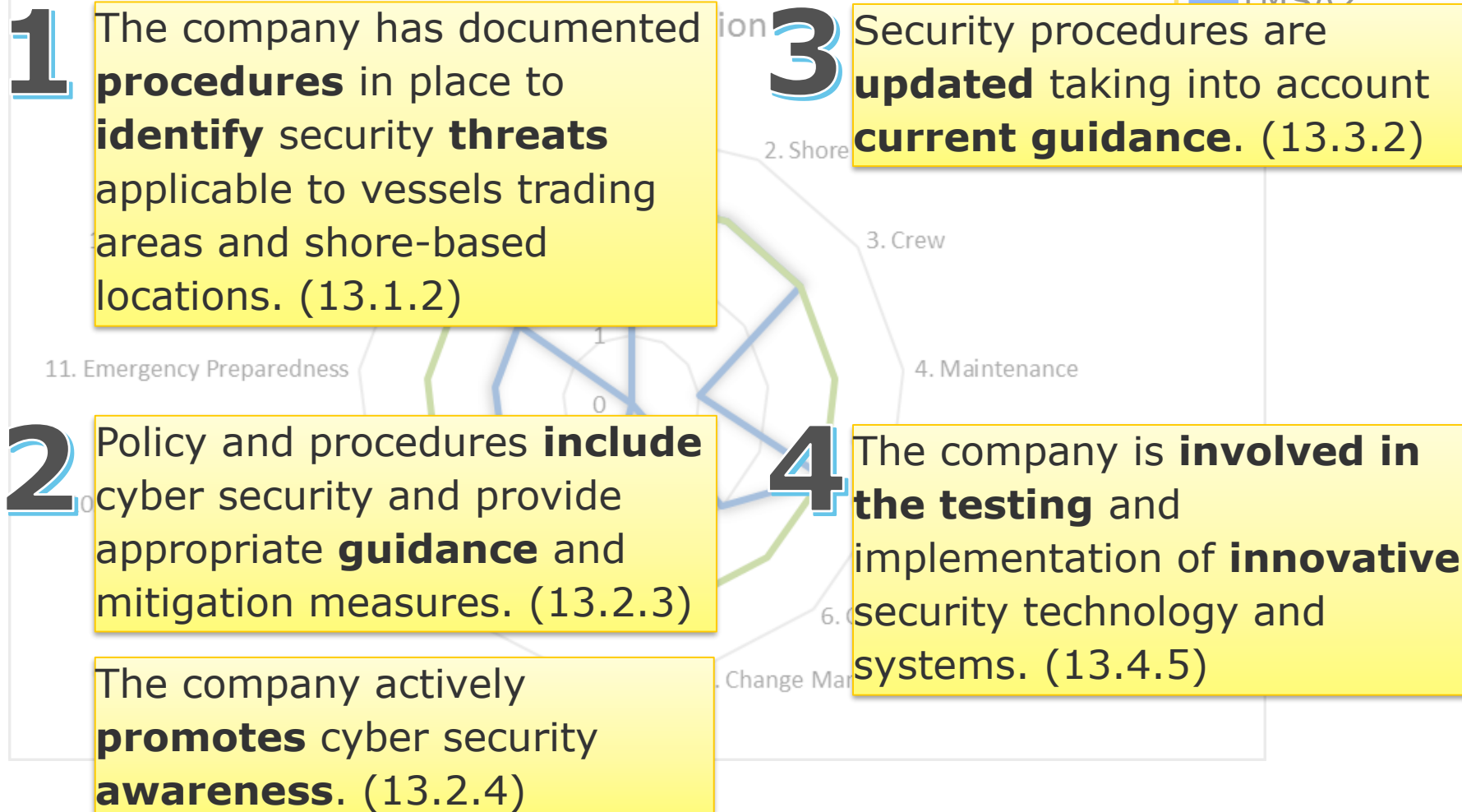
3

A software management procedure covers all shipboard and shore systems. (7.3.3) ✓

A procedure is in place to ensure that the impact of any proposed change is assessed. (7.1.2) ✓

The management of change procedure clearly defines the levels of authority required for the approval of any changes. (7.1.3) ✓

## 5 Cyber Security KPIs in Element 13 – Maritime Security





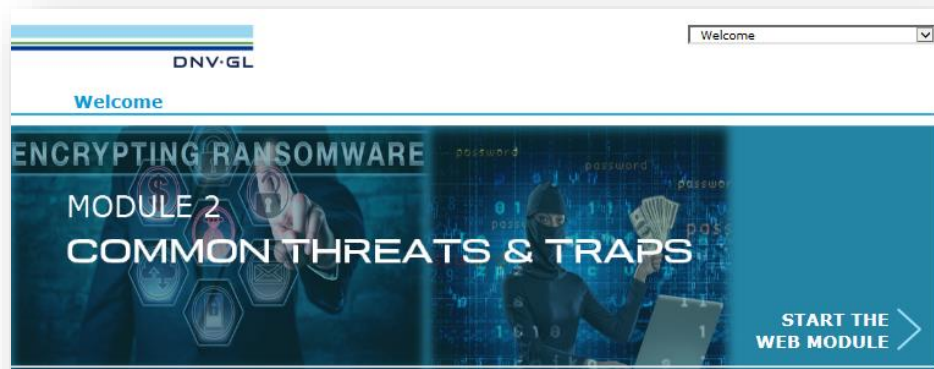
# Use Cyber Security e-learning on shore or in transit



# Promoting Cyber Security awareness is easy through e-learning

- Module 1: How you can help protect yourself and your organisation (10min)
- Module 2: Common threats & traps (15min)
- Module 3: Best practices (15min)
- Module 4 : Advanced defence in depth course (20min)

Available  
through our on  
board solution  
distributor



- For the best viewing experience use Internet Explorer 11.
- You may navigate between pages by using the arrow buttons.
- This web module contains sound. Turn on your speakers/headphones before continuing.
- You can also mute selected audio parts by clicking on the mute symbol.

YouTube

DNV GL - Maritime uploaded a video 1 month ago



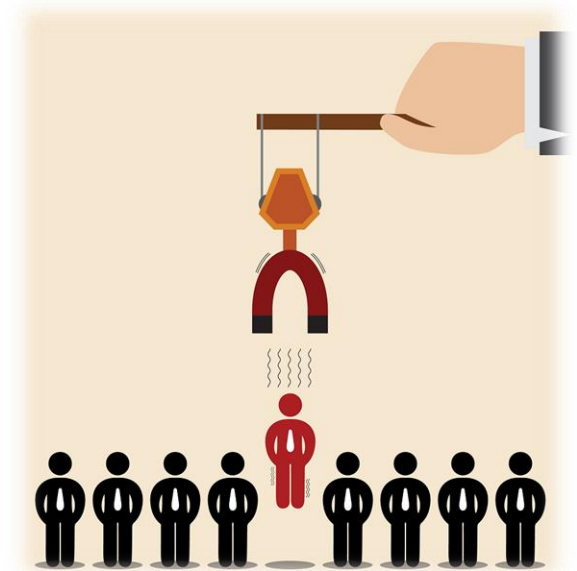
## Introduction to Cyber Security in Maritime and Offshore

DNV GL - Maritime  
1 month ago • 337 views

With the increasing use of systems with embedded software on ships and mobile offshore platforms, cyber security is becoming critical not only for data protection, but also for relat...

# Cyber Organised Crime starts with Social Engineering

- Remember the Nigerian prince scam?
- Now + more sophisticated:
  - Systematic decomposition and in depth understanding of Emotional Triggers





# Understand the Cyber Security threats and Cyber-attack techniques

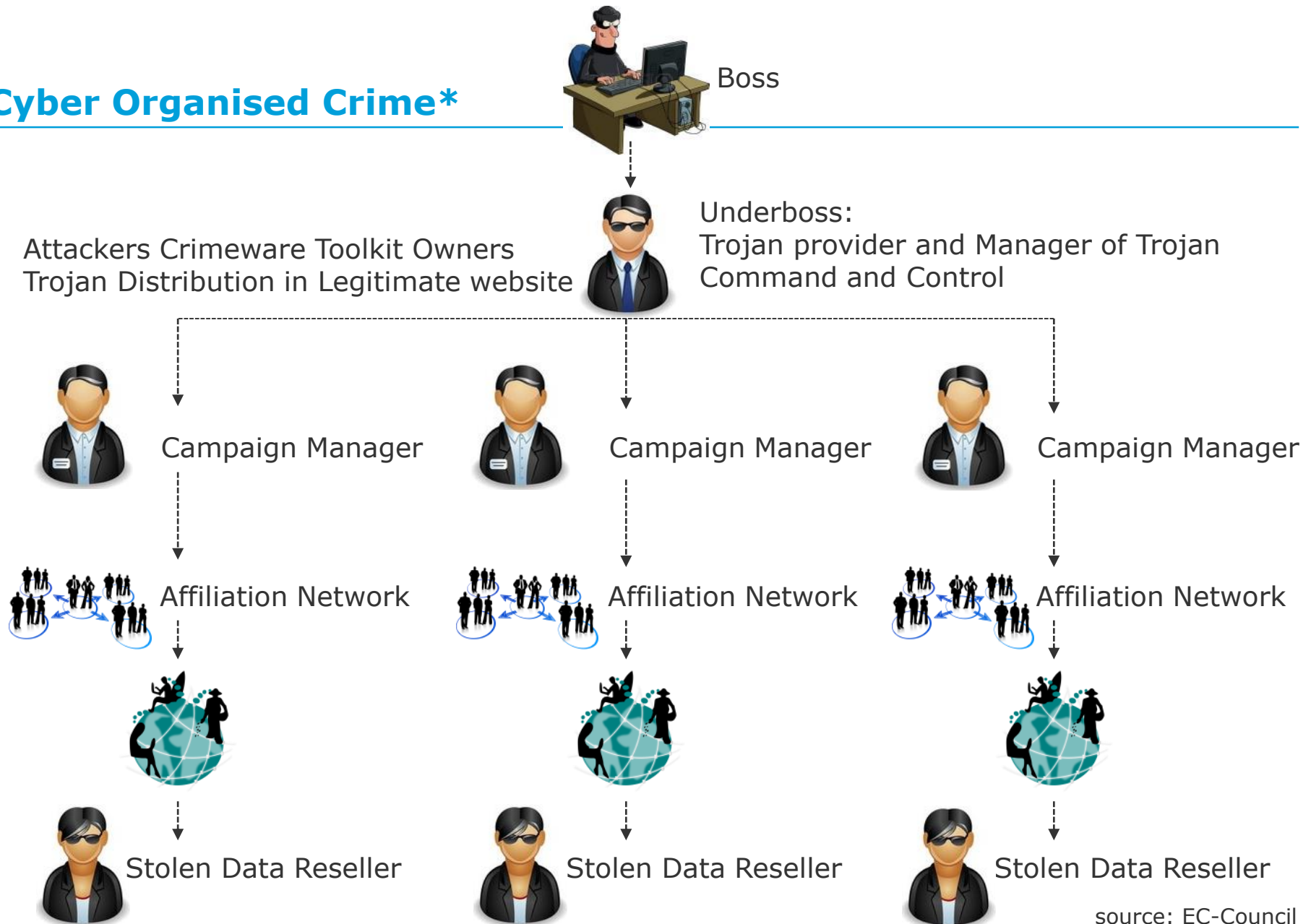
Precious information can be used by attackers who will then impersonate someone in close contact with your entourage or being a colleague from the same employer as you, or by advertising false job offers to trick you into an interview to gain more access to sensitive information.

Social network platforms therefore contain a gold mine of useful information for attackers looking for easy prey.





# Cyber Organised Crime\*



source: EC-Council

## Saudi Aramco case



The hackers were never identified or caught (that we know of)



On the morning of Wednesday, Aug. 15, 2012, files began to disappear, computers started shutting down. No more Internet, corporate email or office phones. Lengthy, lucrative deals needing signatures **had to be faxed one page at a time...**

Temporarily stopped selling oil to domestic gas tank trucks and **after 17 days Saudi Aramco relented and started giving oil away for free to keep it flowing within Saudi Arabia...**

Representatives flew directly to computer factory floors in Southeast Asia to **purchase every computer hard drive being manufactured (50,000 hard drives)...**

Everyone who bought a computer or hard drive from September 2012 to January 2013 had to pay a slightly higher price for their hard drive...

Supply specifically designed Trojan Toolkit



Mid-2012, One of the computer technicians on Saudi Aramco's information technology team opened a scam email and clicked on a bad link. The hackers were in



Who's interested in a Saudi Aramco breach (9.5 million barrels per day production...)?



Social engineering: Gaining understanding of emotional triggers

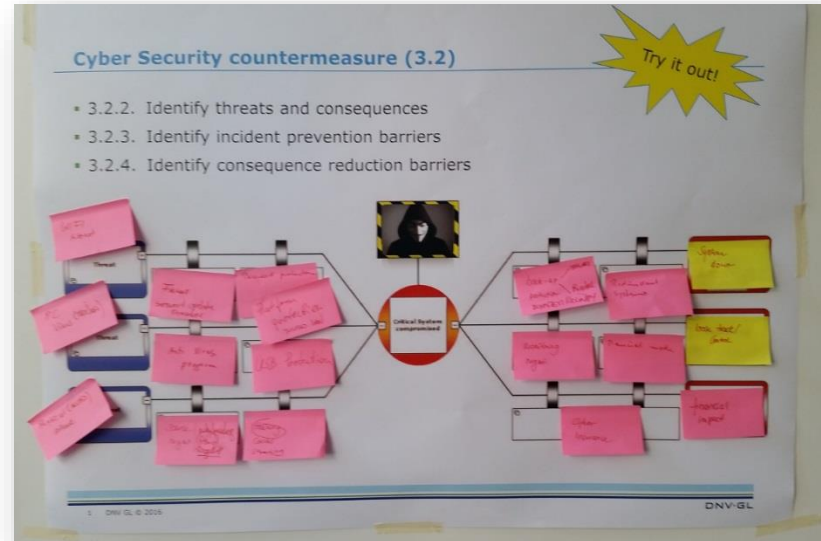


**YOU  
ARE  
HERE**



## A bridge between domain knowledge (Recall)

- Use graphical tools for communication with industry language
- Bow-tie barrier management ⇔ Safety



Non IT background people learn how to do it in 10 minutes and realise they know a lot more than they thought



## 5 Cyber Security KPIs in Element 13 – Maritime Security

**1** The company has documented procedures in place to identify security threats applicable to vessels trading areas and shore-based locations. (13.1.2) ✓

**2** Policy and procedures include cyber security and provide appropriate guidance and mitigation measures. (13.2.3) ✓

The company actively promotes cyber security awareness. (13.2.4) ✓

**3** Security procedures are updated taking into account current guidance. (13.3.2) ✓

**4** The company is involved in the testing and implementation of innovative security technology and systems. (13.4.5) ✓

# On board Cyber Security inspections



Interviews and spot checking (comparing the current safeguards with target protection levels):

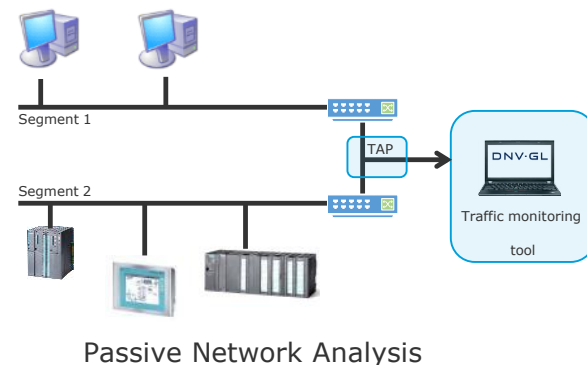
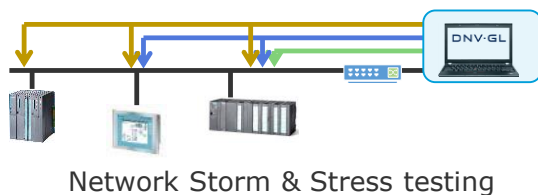
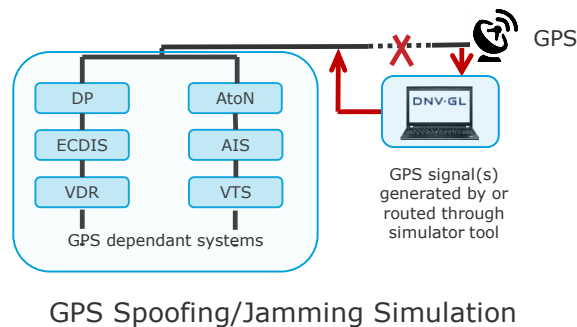
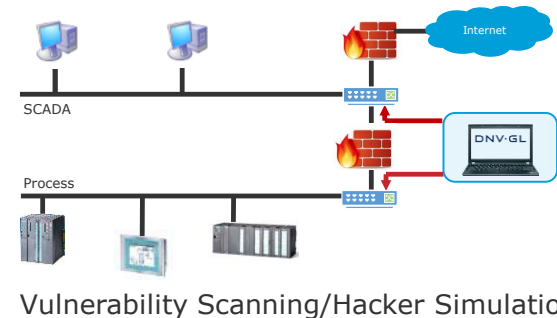
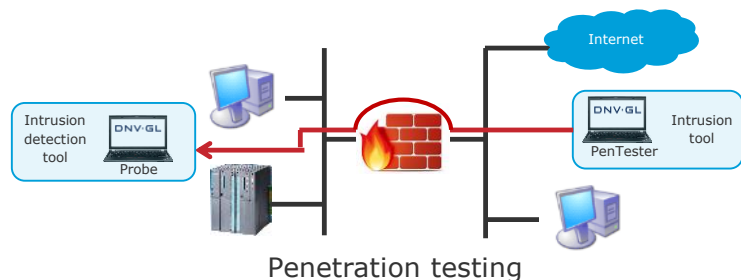
- against policy, procedures, responsibilities and competence
- existence of controls and barriers

Vulnerability testing, spot-checking of most critical IT/OT systems using white/grey box testing



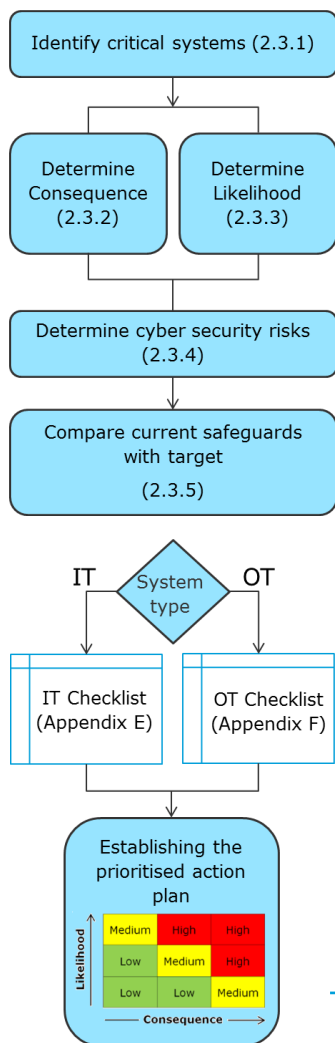
# Verification & Validation by 3<sup>rd</sup> party Cyber Security testing

- Barrier testing tools & techniques of simulated hacking



IoT Fuzz testing; Finding known and unknown (fuzzing) vulnerabilities

# Activities towards Statement of Compliance with DNVGL-RP-0496



- Assessment workshop
- Building of check-lists
- 1st On board inspection
- Establish and review action plan
- Implementation of improvements
- 2nd On board inspection
- Issuing of Letter of Compliance

The image shows a sample of a DNV GL Letter of Compliance form. The form is titled "LETTER OF COMPLIANCE" and includes fields for Client, Vessel name, and Vessel type. It also includes a section for "Specifications of scope" and a section for "Findings" with a table for recording findings. The form is signed by the Head of Section and the Lead Auditor.

## Simple steps and activities

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- Systematically **change default settings** when installing new equipment
- **Practice** cyber incident **drills** (and keep records of it)
- **Control** the use of **removable media** (e.g. use USB port management systems)
- Have a **workshop** to discuss the risks **with your crew**
- Add Cyber on **board meeting agendas**
- Define **how vendors** should **interact** with your cyber related processes
- **Check effectiveness** of your cyber security (especially on critical functions)



## Take aways

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- **Start Small: Highlight sensate inventory**
- **You know more than you think: Everyone can play**
- **Ask questions: Your vendors and integrators will appreciate your interest**



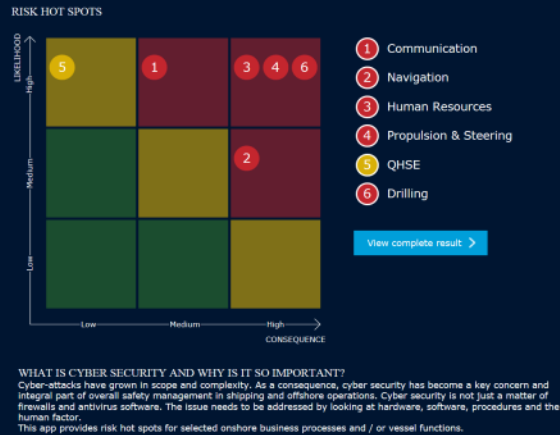
# CYBER SECURITY

## DNV GL's Recommended Practice... and related services

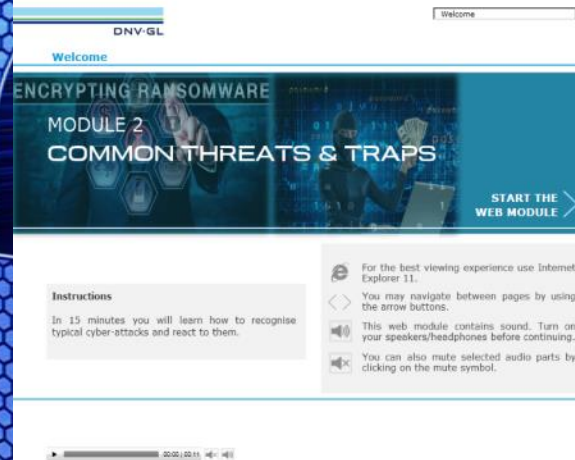
Assess

Improve

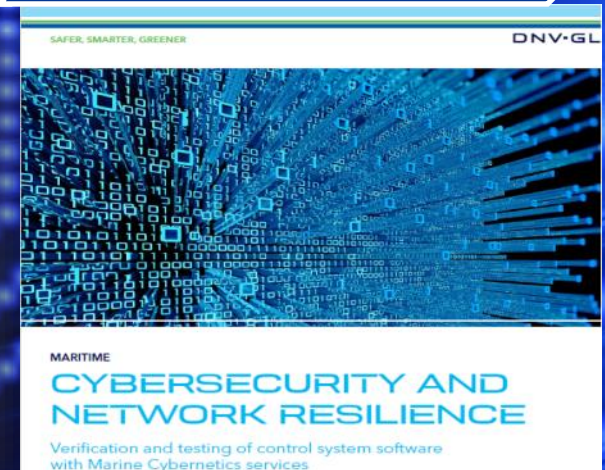
Verify



- Self-assessment app in My DNV GL
- On-board inspections
- Focused risk assessment
- In-depth risk assessment
- Gap assessment for ISMS, GDPR and TMSA3+Cyber



- E-Learning modules [1-4]
- Class room training [1-3]
- Cyber security enhancement advisory
- Preparation for ISMS certification and GDPR/TMSA3+Cyber compliance



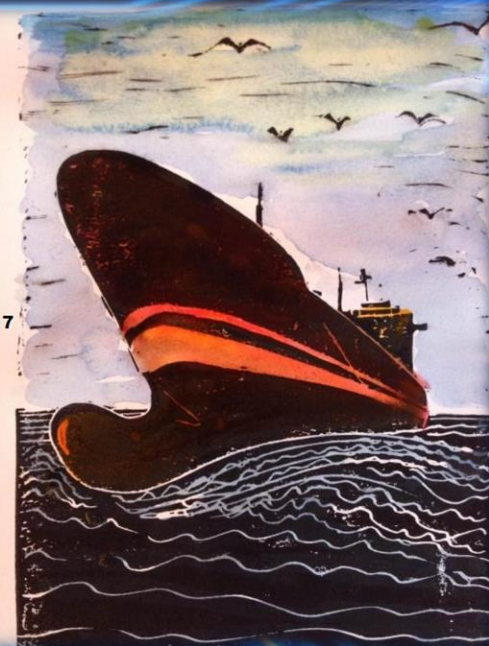
- Cyber Security testing
- Type approval of systems and components
- ISO/IEC 27001 certification
- GDPR & TMSA3+Cyber Statement of Confidence
- Verification of new build projects and Statement of Compliance acc. to DNVGL-RP-0496

# Thank you for your attention

Maritime Cyber security Download the RP free of charge from: [www.dnvgl.com/rpcs](http://www.dnvgl.com/rpcs)

## TANKEROperator

6th Tanker Operator Hamburg conference - October 19, 2017  
People, performance and technology



DNV GL MARITIME ADVISORY

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